#### \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury ▶ Information about Form 990 and its instructions is at www.irs.gov/form990. Internal Revenue Service

A F	or the	e 2015 calendar year, or tax year beginning and	ending		
<b>B</b> (	Check if applicable	C Name of organization		D Employer identific	cation number
	Addre chang	ss NAVOS			
	Name chang			91-0	848698
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone numbe	
	Final return	PO BOX 46420			933-7000
	termin ated			G Gross receipts \$	61,751,410.
	Amen- return	SEATTLE, WA 98140-0420		H(a) Is this a group re	eturn
	Application	I F Name and address of principal officer: DAVID COMNSON		for subordinates	? Yes X No
	pendi	SAME AS C ABOVE		<b>H(b)</b> Are all subordinates in	cluded? Yes No
		empt status: X 501(c)(3) 501(c) ( ) ( (insert no.) 4947(a)(1)	or 527	If "No," attach a	list. (see instructions)
		te: > WWW.NAVOS.ORG		H(c) Group exemptio	
K_F	orm of	organization: X Corporation Trust Association Other	<b>L</b> Year	of formation: 1963 <b>N</b>	M State of legal domicile: WA
Pa	art I	Summary			
ø	1	Briefly describe the organization's mission or most significant activities: $\underline{\mathtt{SEE}}$	SCHEDU	LE O	
anc					
Activities & Governance	2	Check this box  if the organization discontinued its operations or dispos		1	
Š	3			3	9
<u>«</u>	4	Number of independent voting members of the governing body (Part VI, line 1b)			795
ties	5	Total number of individuals employed in calendar year 2015 (Part V, line 2a)			210
Ę	6	Total number of volunteers (estimate if necessary)  Total unrelated business revenue from Part VIII, column (C), line 12			0.
Ac	h	Net unrelated business taxable income from Form 990-T, line 34			0.
		Net unrelated business taxable income from 1 om 1990-1, line 04		Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)		809,483.	2,462,646.
Jue	1	Program service revenue (Part VIII, line 2g)		57,137,140.	58,495,046.
Revenue	1	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		1,824,705.	764,186.
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-35,438.	-29,393.
	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		59,735,890.	61,692,485.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
	1	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
ý	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		33,297,172.	34,932,381.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		61,962.	69,291.
xpe	b	Total fundraising expenses (Part IX, column (D), line 25)   560,5			
Ú	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		24,540,044.	24,927,646.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		57,899,178.	59,929,318.
		Revenue less expenses. Subtract line 18 from line 12		1,836,712.	1,763,167.
SOF				ginning of Current Year	End of Year
Assets or	20	Total assets (Part X, line 16)		05,203,571.	106,476,005.
et A	4	Total liabilities (Part X, line 26)		68,621,882. 36,581,689.	68,345,393. 38,130,612.
2 <u>.</u> D:	art II	Net assets or fund balances. Subtract line 21 from line 20 Signature Block		30,301,009.	30,130,012.
		lities of perjury, I declare that I have examined this return, including accompanying schedule	e and etateme	inter and to the heet of my	knowledge and helief it is
		et, and complete. Declaration of preparer (other than officer) is based on all information of w			Knowledge and belief, it is
	, 001100	and completel stockhallon of property (ethor than emocified second on an information of the	mon proparor	That any knowledge.	
Sig	n	Signature of officer		Date	
Her		CASSIE UNDLIN, CHIEF OPERATIONS OFFICE	ER		
	•	Type or print name and title			_
		Print/Type preparer's name Preparer's signature		Date Check	PTIN
Paid	i	ROBERT GRANNUM ROBERT GRANNUM	lo	7/26/16 if self-employ	P00355876
	oarer	Firm's name ► MOSS ADAMS LLP		Firm's EIN ▶	91-0189318
Use	Only	Firm's address 2707 COLBY AVENUE, SUITE 801			
		EVERETT, WA 98201		Phone no. 42	5-259-7227
Mav	the II	RS discuss this return with the preparer shown above? (see instructions)			X Yes No

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Part III | Statement of Program Service Accomplishments

Pai	Statement of Program Service Accomplishments
_	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:  IMPROVING THE QUALITY OF LIFE OF PEOPLE VULNERABLE TO MENTAL ILLNESS
	BY PROVIDING A BROAD CONTINUUM OF CARE.
	BI FROVIDING A BROAD CONTINUOM OF CARE.
2	Did the organization undertake any significant program services during the year which were not listed on
2	
	the prior Form 990 or 990-EZ?  If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes X No
Ū	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 15,845,123. including grants of \$ ) (Revenue \$ 19,405,258.)
	INPATIENT SERVICES - THE 24-HOUR, 7-DAY-PER-WEEK FACILITY, LOCATED ON
	NAVOS' WEST SEATTLE CAMPUS, CARES FOR PERSONS LIVING WITH MENTAL
	ILLNESS WHO ARE EXPERIENCING AN ACUTE PSYCHIATRIC CRISIS REQUIRING
	STABILIZATION. THE INPATIENT PROGRAM IS LICENSED FOR 76 BEDS.
	THIRTY-FOUR OF THESE BEDS ARE OPERATED AS AN EVALUATION AND TREATMENT
	UNIT UNDER A CONTRACT WITH KING COUNTY. NAVOS PRIMARILY SERVES THOSE
	WHO ARE INVOLUNTARILY COMMITTED BECAUSE THEY ARE DEEMED TO BE IN
	IMMINENT DANGER OF HARM TO THEMSELVES OR OTHERS. A STRUCTURED
	ENVIRONMENT OF INDIVIDUAL PATIENT EVALUATION, TREATMENT, AND DISCHARGE
	PLANNING TAKES PLACE WITH EVERY PATIENT. ALONG WITH PSYCHIATRIC AND
	STABILIZATION SERVICES, NAVOS PROVIDES INPATIENT ADJUNCTIVE THERAPIES,
	INCLUDING THERAPEUTIC GROUPS, RECREATION AND ACTIVITIES, ART THERAPY,
4b	(Code:) (Expenses \$ 13,147,779 • including grants of \$) (Revenue \$14,459,795 • )
	CHILD & FAMILY SERVICES - QUALIFIED MASTER'S-LEVEL STAFF WORK WITH
	CHILDREN/TEENS AND THEIR FAMILIES TO HELP OVERCOME SITUATIONS THAT HARM
	OR DISRUPT EMOTIONAL GROWTH (DIVORCE, ABSENT PARENTS, TRAUMA, AND
	ECONOMIC CONCERNS). THERAPISTS ARE TRAINED TO WORK WITH FAMILIES FROM
	DIVERSE CULTURES AND ETHNICITIES. NAVOS OFFERS A RANGE OF THERAPIES
	INCLUDING PLAY THERAPY FOR YOUNGER CHILDREN, INDIVIDUAL AND GROUP
	THERAPY FOR OLDER CHILDREN/TEENS, AND FAMILY THERAPY.
	NAVOS OPERATES A CONSORTIUM CONSISTING OF 18 SUBCONTRACTORS (MANY YOUTH
	AND FAMILY SERVICES AGENCIES) TO OFFER MEDICAID-FUNDED MENTAL HEALTH
	SERVICES THROUGHOUT KING COUNTY.
	14 040 570
4c	(Code:) (Expenses \$14,042,573. including grants of \$) (Revenue \$15,847,771.)
	ADULT SERVICES - NAVOS IS RECOGNIZED IN WASHINGTON STATE AS A
	PIONEERING AGENCY INCORPORATING RECOVERY CONCEPTS IN CLINICAL PROGRAMS
	TO EMPOWER CLIENTS AND PARTNER WITH THEM. AN EVALUATION OF THE CLIENT'S
	NEEDS IS MADE INCLUDING ALL ASPECTS OF PRESENT PROBLEMS, FAMILY
	HISTORY, MEDICAL/MENTAL HEALTH, AND DESIRED OUTCOMES OF TREATMENT. A
	SERVICE PLAN IS THEN DEVELOPED. THE PLAN IDENTIFIES ANY ADVOCACY NEEDED
	AND IS PERIODICALLY REVIEWED AND UPDATED BY THE CLIENT AND CLINICAL
	STAFF. NAVOS HAS DEVELOPED A SUCCESSFUL TRAINING PROGRAM TO DEVELOP
	PEER COUNSELORS, AND RELIES ON THESE COUNSELORS TO HELP CLIENTS ACHIEVE
	THE GOALS THEY CHOOSE. NAVOS ALSO PROVIDES SUPPORTED EMPLOYMENT,
	DOMESTIC VIOLENCE, AND CHEMICAL DEPENDENCY PROGRAMS FOR ADULTS.
A e1	Other program convices (Describe in Schedule O.)
40	Other program services (Describe in Schedule O.) (Expenses \$ 8,753,580 • including grants of \$ ) (Revenue \$ 8,782,222 • )
40	(Expenses \$ 8,753,580 ⋅ including grants of \$ ) (Revenue \$ 8,782,222 ⋅ )  Total program service expenses ► 51,789,055 ⋅
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	1 01111 (2010)

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# Form 990 (2015) NAVOS Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		_X_
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		_X_
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			7.7
	If "Yes," complete Schedule D, Part IV	9		<u> X</u>
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			37
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		Х	
	Part VI	11a		
D	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	11b		Х
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	110		21
С		11c		Х
ч	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	110		- 21
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	110		
•	the organization's separate of consolidated infancial statements for the tax year molecuse a restricte that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
u	Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
-	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	X	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			_
	complete Schedule G. Part III	19	000	X
		Гожа	aan	(0015)

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Part IV Checklist of Required Schedules (continued) 91-0848698 Page 4

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Х	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	- 12		
·	any tax-exempt bonds?	24c		x
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
200	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	254		<del></del>
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	, ,	25b		x
26	Schedule L, Part I	230		122
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?   ## "Yes."			
		26		x
07	complete Schedule L, Part II	20		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			x
	of any of these persons? If "Yes," complete Schedule L, Part III	27		<u> </u>
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			37
_	, , , , , , , , , , , , , , , , , , , ,	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			\ <b>.</b> ,
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	37	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	<u> </u>	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		<u> X</u>
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u> X</u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	<u> </u>	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			_
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	

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# Form 990 (2015) NAVOS Part V Statements Regarding Other IRS Filings and Tax Compliance

a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  12a		Check if Schedule O contains a response or note to any line in this Part V				 T _	
be Enter the number of Forms W.25 included in line 1s. Enter-0-lined applicable   10   0	_	Establish and beautiful Park 0 of Establish 2000 Es	  -	126		Yes	No
Columnity of the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gamoling) winnings to prize winnes?  1 Elect the runber of employees reported on Form W3, Transmittal of Wage and Tax Statements, fleet of the calendar year ending with or within the year covered by this return  1 Interest of the calendar year ending with or within the year covered by this return  1 Interest of the calendar year ending with or within the year covered by this return  1 Interest of the calendar year ending with or within the year covered by this return  1 Interest of the calendar year ending with or within the year covered by this return  1 Interest of the calendar year ending with or within the year covered by this return  1 Interest of the calendar year ending with or within the year covered by this return  2 Interest of the calendar year ending with or within the year covered by this return  2 Interest of the calendar year ending with or within the year covered by this return  3 Interest of the calendar year ending with or within the year covered by this return  3 Interest of the calendar year ending with or within the year covered by this return  4 Interest in the same of a single part of the year and the year of the calendar year.  5 If Yea, 1 Interest the name of the foreign country of the San Pinchalla of the year of the part of Foreign Bank and Financial accounts (FBAR).  5 If Yea, 1 Interest the name of the foreign country of the year of the country of the year year year year year year year yea							
a Enter the number of employees reported on Form W-3, Transmittal of Wige and Tax Statements, like of the calendar year ending with or within the year covered by this return  ### 150 bit at least one is reported on line 2a, did the organization file all required federal employment tax returns?  ### 250 bit was more in the calendar year, did the organization file all required federal employment tax returns?  ### 30 bit the organization have unrelated business gross income of \$1,000 or more during the year?  ### 30 bit was organization have unrelated business gross income of \$1,000 or more during the year?  ### 30 bit was organization have unrelated business gross income of \$1,000 or more during the year?  ### 30 bit was organization thave unrelated business gross income of \$1,000 or more during the year?  ### 30 bit was organization thave unrelated business gross income of \$1,000 or more during the year?  ### 30 bit was organization thave unrelated business gross income of \$1,000 or more during the year?  ### 30 bit was organization as party to a prohibited tax shall be unusually as the promises accountly, or other financial accounts (FBAR).  ### 30 bit was organization as party to a prohibited tax shaller transaction at any time during the tax year?  ### 30 bit was organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductibles of the organization include with every solicitation an express statement that such contributions or gifts were not tax deductibles as charitable contributions?  ### 30 bit was organization that the was of side party to a prohibited tax shelter transaction?  ### 30 bit was organization that was of the organization into account to the value of the goods or services provided?  ### 31 bit was organization that was organization and party to a goods and services provided to the payor?  ### 31 bit was organization receive a payment in excess of \$35 made party as a contribution and party for which							
22 Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, field to the calendar year ending with or within the year covered by this returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to 6-file (see instructions)  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to 6-file (see instructions)  3a Did the organization have unrelated business gross income of \$1,000 or more during the year?  3a X  X  B "Yes, "has it filed a Form 950 Tor this year? If "No," to file 3b, provide an explanation in Schedule O  3b Is a file of the during the calendar year, did the organization have nemiestes in, or a signature or other authority over, a financial account in a foreign country. See instructions for filing requirements for FinicPM Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinicPM Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinicPM Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinicPM Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinicPM Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions by the organization file Form 8888 17  See instructions that were not tax deductible on the value of the see in the series of the organization file organization	С			ne garriirig	4.	v	
flietd for the calendar year ending with or within the year covered by this return  If all least one is reported on line 2a, did the organization flie all required federal employment tax returns?  Note. If the sum of lines 1 and 2a is greater than 250, you may be required tonip (een instructions)  a Did the organization have unrelated business gross income of \$1,000 or more during the year?  b if Yes, "and it flied a form 950 of 1 for this year" if "h"o," for line 8,0 moving an explanation in Schedule 0  a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts (FBAR).  50 If "Yes," either the name of the foreign country, be	22		Ϊ		IC.	1	
b If a least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to a-life (see instructions)  3a Did the organization have unrelated business gross income of \$1,000 or more during the year?  3a X  b If "Yes," has it filed a Form 990 Tor this year? If "No," in line 8b, provide an explication to Schedule O  3b At any time during the calendary year, did the organization have an interestin, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts (FBAR).  5a Vas the organization a party to a prohibited tax shelter transaction at any time during the tax year?  5b If "Yes," it is line 5a or 5b, did the organization have the organization that it was or is a party to a prohibited tax shelter transaction?  5b X  5c If "Yes," it is line 5a or 5b, did the organization file Form 8880-1?  6a Oses the organization and any carried prohibited tax schedule than the subject of the organization solicit any contributions that were not tax deductible as charitable contributions?  6b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  7c Organization shart may receive deductible contributions under section 170(c).  8b If the organization receive a payment in excess of \$75 made party as a contribution of any party for goods and services provided to the payor?  7b If the organization receive a payment in excess of \$75 made party as a contribution and party for goods and services provided to the payor?  7c X  7d If If the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  7c X  7d If the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  7d If the organization have excess business holdings at any time during the year?  8	Za		22	795			
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3a   X    3b   If Yes, "nat filed a Form 990-1 for this year?   "No," to like 3b, provide an explanation in Schedule O    4a   At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country; leuch as a bank account, securities account, or other financial account?    5b   If 'Yes," and there the name of the foreign country;   See    5c   Mas the organization aparty to a prohibited tax shelter transaction or a signature or other authority over, a financial account in a foreign country;   See    5c   Mas the organization aparty to a prohibited tax shelter transaction?   See    5c   If Yes," to line 5a or 5b, did the organization file Form 8886-T?   See    6c   If 'Yes," to line 5a or 5b, did the organization file Form 8886-T?   See    6c   If Yes, "to line 5a or 5b, did the organization file Form 8886-T?   See    6c   If Yes, "to line 5a or 5b, did the organization file Form 8886-T?   See    6c   If Yes, "to line the very explaint and pross receipts that are normally greater than \$100,000, and did the organization solicid any contributions that were not tax deductible as charitable contributions?   See    6c   If Yes, "to line organization necide with every solicitation an express statement that such contributions or gifts were not tax deductible?   See    6c   If 'Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?   See    6c   If 'Yes," did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required?   To    6c   If 'Yes, "see   See	b				20		
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e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?  8 Sponsoring organizations maintaining donor advised funds.  a Did the sponsoring organization make any taxable distributions under section 4966?  9 Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  9 Section 501(c)(7) organizations. Enter:  a Initiation fees and capital contributions included on Part VIII, line 12  b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10 Dib  11 Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders  b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  12 Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  12 Initial  b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  13 Section 501(c)(29) qualified nonprofit health insurance issuers.  a Is the organization licensed to issue qualified health plans in more than one state?  Note, See the instructions for additional information the organization must report on Schedule O.  b Enter the amount of reserves the organization is required to maintain by the states in which the organization is censed			1		7c		X
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	U	iii res, rias it liled a Form (20 to report these payments? If "No," provide an explanation in Scheduli	е U			990	(2015)

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI				X				
Sec	tion A. Governing Body and Management								
				Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year	9							
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.								
b	Enter the number of voting members included in line 1a, above, who are independent 1b	9							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other								
	officer director twinted or key employee?		2		Х				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervisi								
	of officers, directors, or trustees, or key employees to a management company or other person?		3		Х				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	i i	4		Х				
5									
6									
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or								
	more members of the governing body?		7a		Х				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or								
	persons other than the governing body?		7b		Х				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:								
а	The governing body?		8a	X					
b	Each committee with authority to act on behalf of the governing body?		8b	Х					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the								
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		Х				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)								
				Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?		10a		X				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,								
	and branches to ensure their operations are consistent with the organization's exempt purposes?		10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	form?	11a		X				
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.								
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	X					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?		12b	X					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe								
	in Schedule O how this was done		12c	Х					
13	Did the organization have a written whistleblower policy?		13	Х					
14	Did the organization have a written document retention and destruction policy?		14	Х					
15	Did the process for determining compensation of the following persons include a review and approval by independent	:							
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?								
а	The organization's CEO, Executive Director, or top management official		15a	X					
b	Other officers or key employees of the organization		15b		X				
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a								
	taxable entity during the year?		16a		X				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	n							
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's								
	exempt status with respect to such arrangements?		16b						
Sec	tion C. Disclosure								
17	List the states with which a copy of this Form 990 is required to be filed ► NONE								
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(	3)s only) av	ailable	)					
	for public inspection. Indicate how you made these available. Check all that apply.								
	Own website Another's website X Upon request Other (explain in Schedule O)								
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest p	olicy, and t	inanc	ial					
	statements available to the public during the tax year.								
20	State the name, address, and telephone number of the person who possesses the organization's books and records:	▶							
	BECKY PEVEY - 206-933-7189								
	2600 SW HOLDEN STREET, SEATTLE, WA 98126								

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## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

\_ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	J		((	C)			(D)	(E)	(F)
Name and Title	Average	(do	not c	Pos heck			one	Reportable	Reportable	Estimated
	hours per	box	, unle: cer ar	ss pe	rson i	s both	n an	compensation	compensation	amount of
	week	_	T an			174445		from the	from related	other
	(list any hours for	ndividual trustee or director				_		organization	organizations (W-2/1099-MISC)	compensation from the
	related	3e or	stee			nsate		(W-2/1099-MISC)	(** 27 1000 141100)	organization
	organizations	truste	al tru		yee	nd mc		(** =* ** = * * * * * * * * * * * * * *		and related
	below	idual	Institutional trustee	ia.	Key employee	Highest compensated employee	Jer.			organizations
	line)	Indiv	Insti	Officer	Key	High emp	Former			
(1) MATT MIHLON	0.50									
PRESIDENT (12/15), PRESIDENT EMERITU	0.10	Х		X				0.	0.	0.
(2) TOM POWERS	0.50									
VICE PRESIDENT (12/15), PRESIDENT	0.10	Х		X				0.	0.	0.
(3) PATTI NEUBERGER	0.50									
TREASURER	0.10	Х		X				0.	0.	0.
(4) DON GILLMORE	0.50									
SECRETARY (12/15), 1ST VP	0.10	Х		X				0.	0.	0.
(5) TOM MITCHELL	0.50									
PRESIDENT EMERITUS (12/15), DIRECTOR	0.10	Х		X				0.	0.	0.
(6) REBECCA DAWN	0.50									
DIRECTOR (12/15), 2ND VP	0.10	Х		X				0.	0.	0.
(7) CARRIE HOLMES	0.50									
DIRECTOR (12/15), SECRETARY	0.10	Х		X				0.	0.	0.
(8) CHRIS DOBBELAERE	0.50									
DIRECTOR (3/15)	0.10	Х						0.	0.	0.
(9) BOBBIE BRIDGE	0.50									
DIRECTOR (12/15)	0.10	Х						0.	0.	0.
(10) JEAN ELLSWORTH	0.50									
DIRECTOR	0.10	Х						0.	0.	0.
(11) CHARLES HOFFMAN	0.50									
DIRECTOR	0.10	Х						0.	0.	0.
(12) JAMES JOHNSON	0.50									
DIRECTOR (12/15)	0.10	Х						0.	0.	0.
(13) DAVID JOHNSON	40.00									
CEO	0.10			X				220,472.	0.	9,911.
(14) CASANDRA UNDLIN	40.00									
C00	0.10			Х				195,321.	0.	11,629.
(15) MELET WINSTON	40.00									
СМО				Х				243,323.	0.	11,800.
(16) JEFF KORCZ	40.00									
PSYCHIATRIST						X		245,760.	0.	14,422.
(17) JEFF SKOLNICK	40.00									
PSYCHIATRIST						X		249,867.	0.	14,544.
										Form 990 (2015)

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Part VII   Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	l Hig	ghes	t C	ompensated Employee	s (continued)			
(A)	(B)			(0				(D)	(E)		(F)	
Name and title	Average	(do		Posi			ne	Reportable	Reportable	Es	stimate	ed
	hours per	box	, unles	check more than one ess person is both an and a director/trustee)		an	compensation	compensation	ar	nount	of	
	week		Jer an	la a a	recto	r/trust	iee)	from	from related		other	
	(list any hours for	irecto						the	organizations (W-2/1099-MISC)	l .	pensa	
	related	eord	tee			sated		organization (W-2/1099-MISC)	(44-2/1099-141130)	l	anizat	
	organizations	truste	al trus		ee/	m per		(** 2/ 1000 141100)		ı -	d relat	
	below	Individual trustee or director	nstitutional trustee	ie i	Key employee	Highest compensated employee	er			orga	anizati	ons
	line)	Indiv	Instit	Officer	Key e	High empl	Former					
(18) CHRISTOPHER GROSS	40.00											
MEDICAL DIRECTOR						Х		247,414.	0.	1	2,1 <sub>4</sub>	<u>49.</u>
(19) SHANNON CORBIN	40.00											
OUTPATIENT MEDICAL DIRECTOR						Х		204,043.	0.		8,7	<u>27.</u>
(20) PAUL THOMPSON	40.00											
DIRECTOR OF PHARMACY						Х		189,971.	0.	1	1,0	<u>71.</u>
		ŀ										
		ł										
1b Sub-total		l		l			<u> </u>	1,796,171.	0.	9	4,2	53.
c Total from continuation sheets to Part VI	I. Section A					····· '		0.	0.	_		0.
d Total (add lines 1b and 1c)							•	1,796,171.	0.	9	4,2	
2 Total number of individuals (including but r							_		000 of reportable			
compensation from the organization						,			1			31
											Yes	No
3 Did the organization list any <b>former</b> officer	director, or tru	ıste	e, ke	y en	olqr	vee,	or h	nighest compensated en	nployee on			
line 1a? If "Yes," complete Schedule J for s	uch individual		•	•		•			. ,	3		Х
4 For any individual listed on line 1a, is the su												
and related organizations greater than \$150			-					•	~	4	Х	
5 Did any person listed on line 1a receive or a												
rendered to the organization? If "Yes," con	nolete Schedule	J f	or su	ıch r	ers	on .	<u></u>	-		5		Х
Section B. Independent Contractors												

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
BN BUILDERS	CONSTRUCTION/BUILDIN	
2601 4TH AVE. SUITE 350, SEATTLE, WA 98121	G	2,821,150.
AUBURN YOUTH RESOURCES	SOCIAL	
186 F ST SE, AUBURN, WA 98002	SERVICES/SUBCONTRACT	2,004,097.
LUTHERAN SOCIAL SERVICES	SOCIAL	
433 MINOR AVE N, SEATTLE, WA 98109-5439	SERVICES/SUBCONTRACT	1,313,377.
YOUTH EASTSIDE SERVICES	SOCIAL	
999 164TH AVE, NE, BELLEVUE, WA 98008	SERVICES/SUBCONTRACT	1,064,580.
RENTON AREA YOUTH	SOCIAL	
1025 S 3RD ST, RENTON, WA 98057	SERVICES/SUBCONTRACT	878,094.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	
\$100,000 of compensation from the organization > 28		
		000

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Form 990 (2015) NAVOS
Part VIII Statement of Revenue

		Check if Schedule O conta	ains a response	or note to any line	e in this Part VIII			
			·	·	<b>(A)</b> Total revenue	(B) Related or exempt function	(C) Unrelated business	(D) Revenue excluded from tax under sections 512 - 514
	_		Τ. Τ			revenue	revenue	512 - 514
nts nts		Federated campaigns						
Gra		Membership dues		207 767				
ts, An		Fundraising events		207,767.				
ia ia		Related organizations	1 1	20.000				
ns, Sim		Government grants (contribution		20,000.				
utio	t	All other contributions, gifts, grant		2 224 970				
ĕ		similar amounts not included abov		2,234,879.				
Contributions, Gifts, Grants and Other Similar Amounts	_	Noncash contributions included in lines 1		112,939.	2 462 646			
O e	n	Total. Add lines 1a-1f			2,462,646.			
_		KING COUNTY PHP - NET		Business Code 624100	24,130,550.	24,130,550.		
/ice	2 a	KING COUNTY E&T & CARV	OTTT	623990	13,257,600.	13,257,600.		
ser, lue		MEDICARE/MEDICAID - NET		624100	10,762,517.	10,762,517.		
m S		STATE DSH, CTED AND OTH		624100	3,856,745.	3,856,745.		
gra Re	-	3RD PARTY INS & SELF PA		624100	2,430,238.	2,430,238.		
Program Service Revenue	f	All other program service rever		4,057,396.	4,057,396.			
		Total. Add lines 2a-2f			58,495,046.			
	3	Investment income (including of			, , -			
	•	other similar amounts)	•	, i	314,956.			314,956.
	4				•			,
	5		Ities					
		,	(i) Real	(ii) Personal				
	6 a	Gross rents	29,532					
	b	Less: rental expenses	0.					
		Rental income or (loss)	29,532	,				
		Net rental income or (loss)			29,532.			29,532.
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory		449,230.				
	b	Less: cost or other basis						
		and sales expenses		0.				
	c	Gain or (loss)		449,230.				
	d	Net gain or (loss)			449,230.			449,230.
ē	8 a	Gross income from fundraising						
		including \$ 207,	767. of					
eve		contributions reported on line	1c). See					
Other Reven		Part IV, line 18	a					
Ĕ.		Less: direct expenses		58,925.				
		Net income or (loss) from fund		<b>&gt;</b>	-58,925.			-58,925.
	9 a	Gross income from gaming act						
		Part IV, line 19		1				
		Less: direct expenses		·				
		Net income or (loss) from gami		<b>D</b>				
	10 a	Gross sales of inventory, less r						
		and allowances						
		Less: cost of goods sold		·———				
ŀ		Net income or (loss) from sales		Duainana Oada				
ŀ	11 ~	Miscellaneous Revenue		Business Code				
	11 a							
	C							
		: I All other revenue						
		• Total. Add lines 11a-11d						
	12	Total revenue. See instructions.			61,692,485.	58,495,046.	0.	734,793.

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# Form 990 (2015) NAVOS Part IX Statement of Functional Expenses

Secti	ion 501(c)(3) and 501(c)(4) organizations must comp		-	nplete column (A).	
	Check if Schedule O contains a resport not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	( <b>D)</b> Fundraising
	8b, 9b, and 10b of Part VIII.		expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
_	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
_	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
4	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5		692,456.	593,917.	93,203.	5,336.
6	trustees, and key employees	0,72,430.	333,311.	33,203.	3,330.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	28,118,998.	24,117,601.	3,784,728.	216,669.
8	Pension plan accruals and contributions (include	20,110,550.	24,117,001	3,704,7201	210,005
0	section 401(k) and 403(b) employer contributions)	443,255.	380,179.	59,661.	3 415.
9	Other employee benefits	3,047,615.	2,613,933.	410,199.	3,415. 23,483.
10	Payroll taxes	2,630,057.	2,255,794.	353,997.	20,266.
11	Fees for services (non-employees):	2703070371	2/233//310	33373371	20,200
''					
b		105,236.	32,774.	62,573.	9,889.
	Accounting	91,926.		54,659.	8,638.
		27,499.		16,351.	2,584.
e	Professional fundraising services. See Part IV, line 17	69,291.		,	69,291.
f	Investment management fees	•			•
g					
Ū	column (A) amount, list line 11g expenses on Sch 0.)	342,832.	105,384.	201,201.	36,247.
12	Advertising and promotion	183,319.	57,092.	109,001.	17,226.
13	Office expenses	584,173.	341,465.	215,804.	26,904.
14	Information technology	1,032,478.	624,608.	364,021.	43,849.
15	Royalties				
16	Occupancy	2,373,970.	1,907,897.	442,739.	23,334.
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	8,107.		1,091.	62.
20	Interest	1,060,793.	864,123.	196,658.	12.
21	Payments to affiliates		0.000		
22	Depreciation, depletion, and amortization	2,743,577.		664,061.	
23	Insurance	524,134.	313,309.	189,941.	20,884.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	SUBCONTRACT EXPENSE	12,685,527.	12,618,338.	63,847.	3,342.
b	PROGRAM EXPENSES	2,212,291.	2,205,389.	5,547.	1,355.
c	OTHER OPERATING EXPENSE	567,700.		222,378.	22,167.
d	EMPLOYEE TRAINING & REC	308,930.	264,969.	41,581.	2,380.
е	All other expenses	75,154.	45,465.	26,497.	3,192.
25	Total functional expenses. Add lines 1 through 24e	59,929,318.	51,789,055.	7,579,738.	560,525.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

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Part X | Balance Sheet

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1	
	2	Savings and temporary cash investments	1,155,540.	2	2,631,476.
	3	Pledges and grants receivable, net	14,171.	3	14,171.
	4	Accounts receivable, net	7,505,120.	4	8,819,301.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
Ŋ		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net	23,046,791.	7	23,046,791.
Ä	8	Inventories for sale or use	85,701.	8	90,547.
	9	Prepaid expenses and deferred charges	682,932.	9	593,512.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 85,033,970	•		
	b	Less: accumulated depreciation 10b 18,059,813	. 68,168,030.	10c	66,974,157.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	4,545,286.	15	4,306,050.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	105,203,571.	16	106,476,005.
	17	Accounts payable and accrued expenses	9,300,097.	17	6,922,771.
	18	Grants payable	2 1 5 2 5 2 1	18	0.050.544
	19	Deferred revenue	3,162,694.	19	2,953,511.
	20	Tax-exempt bond liabilities	1.45	20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	147.	21	0.
es	22	Loans and other payables to current and former officers, directors, trustees,			
Liabilities		key employees, highest compensated employees, and disqualified persons.			
ia b		Complete Part II of Schedule L		22	FO AOE EEO
_	23	Secured mortgages and notes payable to unrelated third parties		23	58,405,558.
	24	Unsecured notes and loans payable to unrelated third parties	1,210,100.	24	U •
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	59,987.	25	63 553
	26	Total liabilities. Add lines 17 through 25	68,621,882.	26	63,553.
	20	Organizations that follow SFAS 117 (ASC 958), check here X and	00,021,002.	20	00,545,555
		complete lines 27 through 29, and lines 33 and 34.			
ces	27	Unrestricted net assets	33,240,684.	27	31,605,786.
lan	28	Temporarily restricted net assets	1 00E 202	28	2,301,669.
Ba	29	Permanently restricted net assets	4,436,398.	29	4,223,157.
P		Organizations that do not follow SFAS 117 (ASC 958), check here			
Ē		and complete lines 30 through 34.			
<u>ي</u>	30	Capital stock or trust principal, or current funds		30	
sse	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds		32	
Se	33	Total net assets or fund balances	26 501 600	33	38,130,612.
	34	Total liabilities and net assets/fund balances	105,203,571.	34	106,476,005.
				_	

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Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>			
1	Total revenue (must equal Part VIII, column (A), line 12)	1	61,			
2	Total expenses (must equal Part IX, column (A), line 25)	2	59,			
3	Revenue less expenses. Subtract line 2 from line 1	3				<u>67.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4				89.
5	Net unrealized gains (losses) on investments	5		214	<u>., 2</u>	44.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	38,	130	, 6	<u> 12.</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u> .	<u></u>		
			_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?				X	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		L	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		L	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit				
	Act and OMB Circular A-133?		L	За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required					
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		<u></u>	3b		
			F	orm 9	990	(2015)

#### **SCHEDULE A**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** Name of the organization 91-0848698 **NAVOS** Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) X An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g \_\_\_\_ Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s) (iv) Is the organization (i) Name of supported (iii) Type of organization (v) Amount of monetary (vi) Amount of listed in your (described on lines 1-9 organization support (see other support (see governing document? above (see instructions)) instructions) instructions) Yes No

LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ. 532021 09-23-15

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Calendar year (or fiscal year beginning in) (a) 2011 (b) 2012 (c) 2013 (d) 2014 (e) 2015  1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")  2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to the organization without charge  4 Total. Add lines 1 through 3  5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,	(f) Total					
membership fees received. (Do not include any "unusual grants.")  2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to the organization without charge  4 Total. Add lines 1 through 3  5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
include any "unusual grants.")  2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to the organization without charge  4 Total. Add lines 1 through 3  5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
ization's benefit and either paid to or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to the organization without charge  4 Total. Add lines 1 through 3  5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
or expended on its behalf  3 The value of services or facilities furnished by a governmental unit to the organization without charge  4 Total. Add lines 1 through 3  5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
The value of services or facilities furnished by a governmental unit to the organization without charge  Total. Add lines 1 through 3  The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
furnished by a governmental unit to the organization without charge  4 Total. Add lines 1 through 3						
the organization without charge  4 Total. Add lines 1 through 3  5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
supported organization) included on line 1 that exceeds 2% of the amount shown on line 11,						
on line 1 that exceeds 2% of the amount shown on line 11,						
amount shown on line 11,						
' la						
column (f)	1					
6 Public support. Subtract line 5 from line 4.						
Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶ (a) 2011 (b) 2012 (c) 2013 (d) 2014 (e) 2015	(f) Total					
7 Amounts from line 4						
8 Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties						
and income from similar sources						
9 Net income from unrelated business						
activities, whether or not the						
business is regularly carried on						
10 Other income. Do not include gain						
or loss from the sale of capital						
assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)						
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3)						
organization, check this box and stop here	<b>&gt;</b>					
Section C. Computation of Public Support Percentage						
14 Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f))	%					
15 Public support percentage from 2014 Schedule A, Part II, line 14	%					
16a 33 1/3% support test - 2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this bo	x and					
stop here. The organization qualifies as a publicly supported organization	▶□					
b 33 1/3% support test - 2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check the	is box					
and stop here. The organization qualifies as a publicly supported organization	▶□					
17a 10% -facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10%	or more,					
and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization	nization					
meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<b>&gt;</b>					
b 10% -facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is	10% or					
more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the						
organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	▶□					
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<u> </u>					

Schedule A (Form 990 or 990-EZ) 2015

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	2575697.	14140427.	1084257.	809,483.	2462646.	21072510.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	45653796.	48270075.	52322480.	57137140.	58495046.	261878537
3	Gross receipts from activities that						
	are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	48229493.	62410502.	53406737.	57946623.	60957692.	282951047
78	Amounts included on lines 1, 2, and 3 received from disqualified persons	16,350.	16,100.	38,500.	43,166.	465,522.	579,638.
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year		13470463.				22043617.
	Add lines 7a and 7b	3813676.	13486563.	1622686.	1546547.	2153783.	22623255.
8	Public support. (Subtract line 7c from line 6.)						260327792
	ction B. Total Support		T	1	ı	ı	
	ndar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total 282951047
	Amounts from line 6	48229493.	02410302.	33406/3/.	5/946623.	0095/092.	282951047
102	Gross income from interest, dividends, payments received on securities loans, rents, royalties	36,562.	223,041.	252,921.	208,243.	344,488.	1065255.
	and income from similar sources	30,302.	223,041.	232,921.	200,243.	344,400.	1003233.
K	Unrelated business taxable income (less section 511 taxes) from businesses						
,	acquired after June 30, 1975	36,562.	223,041.	252,921.	208,243.	344,488.	1065255.
	Net income from unrelated business activities not included in line 10b, whether or not the business is	30,3021	223,0111	232,321	200,2131	311,1001	10032331
	regularly carried on			2,270.			2,270.
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)	48266055.	62633543.	53661928.	58154866.	61302180.	284018572
14	First five years. If the Form 990 is fo	r the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organiz	ation,
	check this box and stop here						<b>&gt;</b>
Se	ction C. Computation of Publ	ic Support Per	centage				
15	Public support percentage for 2015 (	line 8, column (f) di	vided by line 13, c	olumn (f))		15	91.66 %
	Public support percentage from 2014					16	91.08 %
	ction D. Computation of Inves					<del></del>	
17	Investment income percentage for 20	<b>015</b> (line 10c, colur	mn (f) divided by lir	ne 13, column (f))		17	.38 %
		come percentage from 2014 Schedule A, Part III, line 17					
19a	33 1/3% support tests - 2015. If the	-					▶ ▼
k	more than 33 1/3%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization <b>X b 33 1/3% support tests - 2014.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and						
	line 18 is not more than 33 1/3%, che	eck this box and s	top here. The orga	anization qualifies	as a publicly suppo	orted organization	
20	Private foundation. If the organization	on did not check a	box on line 14, 19	a, or 19b, check th	is box and see ins	tructions	

#### Part IV | Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

  If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
За		
3b		
3c		
4-		
4a		
1h		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
Ol-		
9b		
9с		
10a		
10b		

Pai	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	_		
<u></u>	supervised, or controlled the supporting organization.	2		
Sec	ction C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	_		
<u> </u>	the supported organization(s). ction D. All Type III Supporting Organizations	1		
Sec	Cuon D. All Type III Supporting Organizations		,, I	
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	_		
_	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
_	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	_		
Sac	supported organizations played in this regard. ction E. Type III Functionally-Integrated Supporting Organizations	3		
1 a	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):  The organization satisfied the Activities Test. Complete line 2 below.			
b				
C		tianal		
2	Activities Test. Answer (a) and (b) below.	ictions).	Yes	No
a			103	140
u	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b				
5	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а				
-	trustees of each of the supported organizations? Provide details in <i>Part VI</i> .	3a		
b				
_	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

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Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportir	ng Orga	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyir	ng trust or	Nov. 20, 1970. <b>See instru</b>	uctions. All
	other Type III non-functionally integrated supporting organizations must co	omplete S	ections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
_4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
_7	Recoveries of prior-year distributions	7		
_8_	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	ılly-integra	ted Type III supporting orga	nization (see
	instructions)	-		

Schedule A (Form 990 or 990-EZ) 2015

Par	נ ע ן	ype III Non-Functionally integrated 509(a	a)(3) Supporting Orga	nizations (continued)	
Secti	on D - D	istributions		,	Current Year
1	Amounts				
2	Amounts				
	organiza				
3	Adminis	trative expenses paid to accomplish exempt purposes	s of supported organizations	3	
4	Amounts	s paid to acquire exempt-use assets			
5	Qualified	I set-aside amounts (prior IRS approval required)			
6	Other di	stributions (describe in <b>Part VI</b> ). See instructions.			
7	Total an	nual distributions. Add lines 1 through 6.			
8	Distribut	ions to attentive supported organizations to which the	e organization is responsive		
	(provide	details in <b>Part VI</b> ). See instructions.			
9	Distribut	able amount for 2015 from Section C, line 6			
10	Line 8 aı	mount divided by Line 9 amount			
			(i)	(ii)	(iii)
			Excess Distributions	Underdistributions	Distributable
Secti	on E - Di	stribution Allocations (see instructions)		Pre-2015	Amount for 2015
1	Distribut	able amount for 2015 from Section C, line 6			
2	Underdi	stributions, if any, for years prior to 2015			
	(reasona	ble cause required-see instructions)			
3	Excess	distributions carryover, if any, to 2015:			
а					
b					
С					
d	From 20	13			
е	From 20	14			
f	Total of	lines 3a through e			
g	Applied	to underdistributions of prior years			
h	Applied	to 2015 distributable amount			
i	Carryove	er from 2010 not applied (see instructions)			
j	Remaind	ler. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distribut	ions for 2015 from Section D,			
	line 7:	\$			
а	Applied	to underdistributions of prior years			
b	Applied	to 2015 distributable amount			
С	Remaind	der. Subtract lines 4a and 4b from 4.			
5	Remaini	ng underdistributions for years prior to 2015, if			
	any. Sub	otract lines 3g and 4a from line 2 (if amount			
	greater t	han zero, see instructions).			
6	Remaini	ng underdistributions for 2015. Subtract lines 3h			
	and 4b f	rom line 1 (if amount greater than zero, see			
	instructi	•			
7	Excess	distributions carryover to 2016. Add lines 3j			
	and 4c.				
8	Breakdo	wn of line 7:			
а					
b					
С	Excess f	rom 2013			
d	Excess f	rom 2014			
е	Excess f	rom 2015			

Schedule A (Form 990 or 990-EZ) 2015

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

### **Schedule of Contributors**

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 .

OMB No. 1545-0047

Employer identification number

Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

2015

NA	vos	91-0848698			
Organization type (check or					
Filers of:	Section:				
Form 990 or 990-EZ	$\overline{\mathbf{X}}$ 501(c)( $3$ ) (enter number) organization				
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation				
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
	4947(a)(1) nonexempt charitable trust treated as a private foundation				
	501(c)(3) taxable private foundation				
, ,	covered by the <b>General Rule</b> or a <b>Special Rule</b> .  7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule	e. See instructions.			
General Rule					
	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's				
Special Rules					
sections 509(a)(1) a	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount line 1. Complete Parts I and II.	or 16b, and that received from			
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.					
year, contributions is checked, enter h purpose. Do not co	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a exclusively for religious, charitable, etc., purposes, but no such contributions totaled movere the total contributions that were received during the year for an exclusively religious amplete any of the parts unless the <b>General Rule</b> applies to this organization because it e, etc., contributions totaling \$5,000 or more during the year	ore than \$1,000. If this box s, charitable, etc., received <i>nonexclusively</i>			
but it <b>must</b> answer "No" on	nat is not covered by the General Rule and/or the Special Rules does not file Schedule B Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Forthe filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if add	itional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
1		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
2	Name, address, and ZIF + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 3	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 4	Name, address, and ZIP + 4	\$ 100,000. Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
5		Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d) Total contributions Type of contribution
No. 6	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
7		\$ 38,658. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No.	Name, address, and ZIP + 4	Total contributions Type of contribution
8		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No.	Name, address, and ZIP + 4	Total contributions Type of contribution
9		Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
10	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d) Total contributions Type of contribution
No. 11	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 12	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
13		Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No.	Name, address, and ZIP + 4	Total contributions Type of contribution
14		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No.	Name, address, and ZIP + 4	Total contributions Type of contribution
15		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 16	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
No. 17	Name, audress, and ZIF + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d) Total contributions Type of contribution
No. 18	Name, address, and ZIP + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20	- Nume, dudicos, una En 1 1	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d)
No. 21	Name, address, and Zir + +	\$ \$ 7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No. 22	Name, address, and ZIP + 4	\$ 8,800.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24	INAIIIG, AUUI 655, AIIU ZIF T T	\$\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution			
25		Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a)	(b)	(c) (d)			
No. 26	Name, address, and ZIP + 4	Total contributions  Person X Payroll  Noncash (Complete Part II for noncash contributions.)			
(a)	(b)	(c) (d) Total contributions Type of contribution			
No. 27	Name, address, and ZIP + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a)	(b)	(c) (d)			
No. 28	Name, address, and ZIP + 4	Total contributions  Person X Payroll  Noncash (Complete Part II for noncash contributions.)			
(a)	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution			
No. 29	Name, audiess, and ZIF + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution			
30	Name, address, and ZIP + 4	Person X Payroll  Noncash (Complete Part II for noncash contributions.)			

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32	- Nume, dudicos, una En 1 1	\$\$,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No. 33	Name, address, and ZIP + 4	\$\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34	Name, address, and ZIF + 4	\$\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$\$,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36	INAIIIG, AUUI 655, AIIU ZIF T T	\$\$,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38	Hame, address, and Zir + +	\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d) Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d)
NU.	Name, address, and ZIF + 4	\$	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
NO.	Name, audiess, and ZIP + 4	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

NAVOS 91-0848698

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received		
	SEAHAWKS TICKETS				
9					
		\$31,898.	10/05/15		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received		
Parti	FITNESS EQUIPMENT				
22					
			09/30/15		
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received		
	PASSENGER VAN & BUS TICKETS				
23_					
		\\$7,603.	06/30/15		
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received		
	CLOTHES & HOLIDAY GIFTS				
38_					
		\$\$\$	07/15/15		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received		
		_			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received		
500.450, 40.00		Sahadula B (Farm 0	00 000-E7 or 000-DE\ (2015\		

TTOC			91-0848698			
VOS art III	the year from any one contributor. Complete col completing Part III, enter the total of exclusively religious,	umns (a) through (e) and the follow charitable, etc., contributions of \$1,000 or le	in section 501(c)(7), (8), or (10) that total more than \$1,0	000 for		
) No.	Use duplicate copies of Part III if additional	space is needed.				
) No. rom art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
-		(e) Transfer of gift	t			
-  -  -	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee			
) No. rom art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held	t		
_   -		(e) Transfer of gift	t			
-	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee			
) No. rom	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held	d		
	(e) Transfer of gift					
-	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee			
) No. rom art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held	d		
—   - -						
	Transferee's name, address, and	(e) Transfer of gift	t  Relationship of transferor to transferee			
-						

#### SCHEDULE C

(Form 990 or 990-EZ)

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

Tax) (see separate instructions), then		, 1 a.s., (000 00 pai a.c.)		, · a · , · c.c (. · c.x,
<ul> <li>Section 501(c)(4), (5), or (6) organizate</li> <li>Name of organization</li> </ul>	ions: Complete Part III.		Emr	oloyer identification number
NAVOS				91-0848698
	anization is exempt unde	er section 501(c)	or is a section 527 or	
Provide a description of the organiz     Political expenditures     Volunteer hours			<b>&gt;</b>	\$
Part I-B Complete if the org	anization is exempt unde	er section 501(c)(	(3).	
1 Enter the amount of any excise tax	incurred by the organization unde	er section 4955	<b>&gt;</b>	\$
2 Enter the amount of any excise tax				
3 If the organization incurred a section	n 4955 tax, did it file Form 4720 f	or this year?		Yes No
4a Was a correction made?				Yes No
b If "Yes," describe in Part IV.	anization is exempt unde	was ation FOd/a	avecant acetion FO4/s	-)(0)
·				
1 Enter the amount directly expended				\$
2 Enter the amount of the filing organ				Φ.
exempt function activities				<b></b>
line 17b				\$
<ul> <li>Did the filing organization file Form</li> <li>Enter the names, addresses and en made payments. For each organizar contributions received that were propolitical action committee (PAC). If</li> </ul>	nployer identification number (EIN tion listed, enter the amount paid omptly and directly delivered to a	l) of all section 527 po from the filing organia separate political org	olitical organizations to whic zation's funds. Also enter th anization, such as a separa	th the filing organization ne amount of political
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0
		1		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2015

Schedule C (Form 990 or 990-EZ) 2015

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

### (election under section 501(h)).

For e	For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
	of the lobbying activity.			Amo	ount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
	Volunteers?		X			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X			
	Media advertisements?		X			
d	Mailings to members, legislators, or the public?		X			
	Publications, or published or broadcast statements?		X			
	Grants to other organizations for lobbying purposes?		X			
	Direct contact with legislators, their staffs, government officials, or a legislative body?		X			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	2.0		
	Other activities?	X			),544.	
	Total. Add lines 1c through 1i			3(	,544.	
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X			
	If "Yes," enter the amount of any tax incurred under section 4912					
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
Da	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	- E01/a\/	<u> </u>	tion		
Pai	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	1 50 1 (C)(	o), or sec	tion		
				Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?		1			
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2			
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?		3			
Pai	t III-B Complete if the organization is exempt under section 501(c)(4), section		•			
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'answered "Yes."	'No," OR	(b) Part	III-A, line	e 3, is	
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic	al				
	expenses for which the section 527(f) tax was paid).					
а	Current year		2a			
b	Carryover from last year		2b			
	Total		2c			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po	olitical				
	expenditure next year?		4			
	Taxable amount of lobbying and political expenditures (see instructions)		5			
	t IV Supplemental Information					
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-	A, lines 1 a	nd 2 (see		
	uctions); and Part II-B, line 1. Also, complete this part for any additional information.					
PA	RT II-B, LINE 1, LOBBYING ACTIVITIES:					
LO	BBYING EXPENSES OF \$3,044 ARE INCURRED AS PART OF ME	MBERSI	HIP DU	ES		
DΣ.	PAID TO WASHINGTON HOSPITAL ASSOCIATION THAT PARTICIPATES IN LOBBYING					
AC'	FIVITIES. LOBBYIST CONTRACTED TO LOBBY AT THE STATE	FOR FU	JNDING	FOR		
TH:	E CHILDREN'S CAMPUS WHICH IS STATE FUNDED.					

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

**Employer identification number** 91-0848698 **NAVOS** 

Par	t I Organizations Maintaining Donor Advised	Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	vriting that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's e	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor ac		
	for charitable purposes and not for the benefit of the donor or		
	impermissible private benefit?		Yes No
Par	t II Conservation Easements. Complete if the org	anization answered "Yes" on Form 990, F	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organizatio	n (check all that apply).	
	Preservation of land for public use (e.g., recreation or ed	ducation) Preservation of a hist	orically important land area
	Protection of natural habitat	Preservation of a cert	ified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic stru	cture included in (a)	2c
d	Number of conservation easements included in (c) acquired at		
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	organization during the tax
	year ▶		
4	Number of states where property subject to conservation ease		
5	Does the organization have a written policy regarding the period	odic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforcing cons	ervation easements during the year
	<b>&gt;</b>		
7	Amount of expenses incurred in monitoring, inspecting, handl	ling of violations, and enforcing conservat	tion easements during the year
	<b>&gt;</b> \$		V 1/2 / 1/2
8	Does each conservation easement reported on line 2(d) above		
_			
9	In Part XIII, describe how the organization reports conservatio	·	,
	include, if applicable, the text of the footnote to the organizati	on's financial statements that describes t	the organization's accounting for
Par	conservation easements. t III Organizations Maintaining Collections of	Art Historical Treasures or Ot	har Similar Assats
ı uı	Complete if the organization answered "Yes" on Form		ner ommar Assets.
10	If the organization elected, as permitted under SFAS 116 (ASC		port and balance sheet works of art
ıa	historical treasures, or other similar assets held for public exhi	,,	, and the second se
	the text of the footnote to its financial statements that describ	,	ice of public service, provide, in Part Alli,
h			and balance about works of art. historical
b	If the organization elected, as permitted under SFAS 116 (ASC		
	treasures, or other similar assets held for public exhibition, edirelating to these items:	ucation, or research in furtherance of pur	blic service, provide the following amounts
	•		<b>•</b> •
	(i) Revenue included on Form 990, Part VIII, line 1		
2	If the organization received or held works of art, historical trea	scures or other similar assets for financial	
2	the following amounts required to be reported under SFAS 11	,	gain, provide
•	Revenue included on Form 990, Part VIII, line 1	, ,	<b>&gt;</b> \$
a	Assets included in Form 990, Part X		
D	ASSERT HISTORIE TOTAL SEC. FAIL A		Ψ

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2015

#### Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a, See Form 990, Part X, line 10

Complete if the organization answered Tes of Form 350, Farthy, line Tra. Gee Form 350, Farthy, line To.					
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value	
1a Land		7,052,118.		7,052,118.	
<b>b</b> Buildings		68,206,869.	8,853,207.	59,353,662.	
c Leasehold improvements		1,371,406.	2,752,499.	-1,381,093.	
d Equipment		7,930,924.	6,200,678.	1,730,246.	
e Other		472,653.	253,429.	219,224.	
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)					

Schedule D (Form 990) 2015

91-0848698 Page **3** NAVOS Schedule D (Form 990) 2015

Part VII Investments - Other Securities.				
Complete if the organization answered "Yes" (				d of year market yelve
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of v	aluation: Cost or end	d-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests (3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes" of				
(a) Description of investment	(b) Book value	(c) Method of v	aluation: Cost or end	d-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
<u>(7)</u>				
(8) (9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.				
Complete if the organization answered "Yes"	on Form 990, Part IV.	line 11d. See Form 990,	Part X, line 15.	
	Description	,		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
<u>(9)</u>				
Total. (Column (b) must equal Form 990, Part X, col. (B) line  Part X Other Liabilities.	<u>: 15.)                                    </u>		<u> </u>	
	F 000 D+ N/	Par 44 446 Oa - Farm	. 000 Dart V Page 05	
Complete if the organization answered "Yes" of a Description of liability	on Form 990, Part IV,	(b) Book value	1 990, Part X, line 25	
		(b) Book value		
(1) Federal income taxes (2) TENANT DEPOSITS		63,553.		
(3)		03,333.		
(4)				
(5)				
(6)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)	63,553.		
2. Liability for uncertain tax positions. In Part XIII, provide			nancial statements ti	nat reports the
organization's liability for uncertain toy positions under		•		·

Schedule D (Form 990) 2015

91-0848698 Page 4 NAVOS Schedule D (Form 990) 2015 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2 a Net unrealized gains (losses) on investments Donated services and use of facilities 2c Recoveries of prior year grants Other (Describe in Part XIII.) Add lines 2a through 2d 2e Subtract line 2e from line 1 ...... Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) c Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12. Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements 1 1 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities 2a **b** Prior year adjustments 2b 2c Other losses **d** Other (Describe in Part XIII.) Add lines 2a through 2d 2e Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a **b** Other (Describe in Part XIII.)

Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### PART IV, LINE 2B:

c Add lines 4a and 4b

NAVOS HOLDS BANK ACCOUNTS FOR TENANTS IN COMPLIANCE WITH OUR CONTRACT THAT SIMPLY STATES THAT THE ACCOUNTS BELONG TO THE TENANTS. NAVOS IS ALLOWED TO GIVE EACH TENANT \$58/MONTH FOR PERSONAL USAGE. THE TENANTS DEPOSIT AND MAINTAIN THEIR ACCOUNTS PERSONALLY. NAVOS IS NOT A PAYOR ON THE ACCOUNT. THESE ACCOUNTS BELONG SOLELY TO THE TENANTS.

### PART X, LINE 2:

THE INTERNAL REVENUE SERVICE HAS RECOGNIZED NAVOS AND NMTC AS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION  $501(\mathtt{C})(\mathtt{3})$  OF THE INTERNAL REVENUE CODE.

### GENERALLY ACCEPTED ACCOUNTING PRINCIPLES REQUIRE THAT A TAX POSITION BE

4c

### **SCHEDULE G**

(Form 990 or 990-EZ)

**Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service Name of the organization

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. **Employer identification number** 

**Open to Public** Inspection

OMB No. 1545-0047

NAVOS					91-0848	698
Part I Fundraising Activities required to complete this part	Complete if the organization answert.	ered "Y	es" or	n Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not
<ul> <li>1 Indicate whether the organization raise</li> <li>a X Mail solicitations</li> <li>b X Internet and email solicitations</li> <li>c Phone solicitations</li> <li>d X In-person solicitations</li> <li>2 a Did the organization have a written of key employees listed in Form 990, F</li> <li>b If "Yes," list the ten highest paid indicompensated at least \$5,000 by the</li> </ul>	e X Solicita f X Solicita g X Special  or oral agreement with any individual  Part VII) or entity in connection with p  lividuals or entities (fundraisers) pursu	tion of tion of fundra (includ	non-g gover ising of ing of	overnment grants nment grants events ficers, directors, trus undraising services?	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have con or con contribu	ustody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
IARGARET MASAR - PO BOX		Yes	No			
0091, BURIEN, WA 98160	GRANT WRITING	100	Х	832,762.	47,740.	785,022.
Total 832,762. 47,740. 785,022.  3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration						
or licensing.						

Schedule G (Form 990 or 990-EZ) 2015

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

91-0848698 Page 2 Schedule G (Form 990 or 990-EZ) 2015 NAVOS Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events GROWING HOPE NONE (add col. (a) through LUNCHEON col. (c)) (event type) (total number) (event type) 207,767 207,767. Gross receipts 207,767. 207,767 2 Less: Contributions Gross income (line 1 minus line 2) 4 Cash prizes 623. 5 Noncash prizes 623. Direct Expenses 5,244. 5,244. Rent/facility costs 17,219. 17,219. 7 Food and beverages 16,324. 16,324. 8 Entertainment 19,515. 19,515. Other direct expenses 58,925. 10 Direct expense summary. Add lines 4 through 9 in column (d) -58,925. 11 Net income summary. Subtract line 10 from line 3, column (d) Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (c) Other gaming (a) Bingo Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs Other direct expenses Yes Yes % Yes 6 Volunteer labor No 7 Direct expense summary. Add lines 2 through 5 in column (d)

9 Enter the state(s) in which the organization conducts gaming activities:  a Is the organization licensed to conduct gaming activities in each of these states?  b If "No," explain:	Yes	No No
b ii No, expiain.		
10a Were any of the organization's gaming licenses revoked, suspended or terminated during the table 1 f "Yes," explain:	x year? Yes	No No
- Co, Ospiani.		

532082 09-14-15

8 Net gaming income summary. Subtract line 7 from line 1, column (d)

Schedule G (Form 990 or 990-EZ) 2015

Sch	ledule G (Form 990 or 990-EZ) 2015 INAVOS 91 -	0040090	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	No
13	Indicate the percentage of gaming activity conducted in:		
	a The organization's facility	13a	%
	o An outside facility		<u> </u>
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:	[100]	
	Name		
	Address		
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
t	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount		
	of gaming revenue retained by the third party  \$\bigs\\$		
C	If "Yes," enter name and address of the third party:		
	Name		
	Address >		
16	Gaming manager information:		
	Name		
	Gaming manager compensation  \$		
	Carning manager compensation • • • • • • • • • • • • • • • • • • •		
	Description of services provided		
	☐ Director/officer ☐ Employee ☐ Independent contractor		
17	Mandatory distributions:		
a	a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	No
k	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
	organization's own exempt activities during the tax year ▶ \$		
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).	ines 9, 9b, 10l	b, 15b,
	15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).		

Schedule G	i (Form 990 or 990-EZ)	NAVOS	91-0848698	Page 4
Part IV	(Form 990 or 990-EZ) <b>Supplemental Infor</b>	mation (continued)		
		122 2 2 2 2 7		
-				
_				

### **SCHEDULE H** (Form 990)

**Hospitals** 

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990 . Employer identification number

NAVOS 91-0848698									
Par	t I Financial Assistance a	and Certain Ot	her Commun	ity Benefits at	Cost				
	•							Yes	No
1a	Did the organization have a financial	assistance policy	during the tax yea	ar? If "No," skip to o	question 6a		1a	Х	
b	If "Yes," was it a written policy? If the organization had multiple hospital facilities,						1b	Х	
2	If the organization had multiple hospital facilities, facilities during the tax year.	indicate which of the follo	owing best describes ap	pplication of the financial a	ssistance policy to its va	rious hospital			
	Applied uniformly to all hospital	al facilities	Appli Appli	ied uniformly to mo	st hospital facilities	5			
	Generally tailored to individual	hospital facilities							
3	Answer the following based on the financial assis	tance eligibility criteria th	at applied to the larges	t number of the organization	on's patients during the ta	ax year.			
а	Did the organization use Federal Pov	verty Guidelines (FF	PG) as a factor in	determining eligibil	ity for providing fr	ee care?			
	If "Yes," indicate which of the follow	ing was the FPG fa	mily income limit	for eligibility for free	e care:		За	Х	
			Other	%					
b	Did the organization use FPG as a fa	actor in determining	g eligibility for pro	viding <i>discounted</i> (	care? If "Yes," indi	cate which			
	of the following was the family incon						3b	Х	
	X 200% 250%	300%	350%		ther 9	6			
С	If the organization used factors othe	r than FPG in deter	mining eligibility,			or determining			
	eligibility for free or discounted care.	Include in the des	cription whether	the organization use	ed an asset test or	other			
	threshold, regardless of income, as a								
4	Did the organization's financial assistance policy "medically indigent"?			during the tax year provid		are to the	4	Х	
5a	Did the organization budget amounts for					year?	5a	Х	
b	If "Yes," did the organization's finance	cial assistance exp	enses exceed the	budgeted amount	?		5b		Х
	If "Yes" to line 5b, as a result of bud								
	care to a patient who was eligible for	r free or discounted	d care?				5c		
6a	Did the organization prepare a comm						6a		Х
	If "Yes," did the organization make it						6b		
	Complete the following table using the worksheet								
7	Financial Assistance and Certain Oth	ner Community Be	nefits at Cost						
	Financial Assistance and	(a) Number of activities or	(b) Persons served	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(1	Percer of total	nt
Mea	ins-Tested Government Programs	programs (optional)	(optional)	Sonom oxpense	10101140	Demont expense	٠	expense	
а	Financial Assistance at cost (from								
	Worksheet 1)			14748871.	6735876.	8012995.	13	.379	ક
b	Medicaid (from Worksheet 3,								
	column a)			8939817.	6677666.	2262151.	3	.779	ક
С	Costs of other means-tested								
	government programs (from								
	Worksheet 3, column b)			37384109.	35169155 <b>.</b>	2214954.	3	.709	8
d	Total Financial Assistance and								
	Means-Tested Government Programs			61072797.	48582697.	12490100.	20	.84	<b>&amp;</b>
	Other Benefits								
е	Community health								
	improvement services and								
	community benefit operations								
	(from Worksheet 4)			757,771.	690,945.	66,826.		.11	8
f	Health professions education								
	(from Worksheet 5)								
g	Subsidized health services								
	(from Worksheet 6)			40584464.	34926585.	5657879.	9	. 44	8
h	Research (from Worksheet 7)								
i	Cash and in-kind contributions								
	for community benefit (from								
	Worksheet 8)								

532091 11-05-15 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2015

5724705.

10241503284200227.18214805. 30.39%

k Total. Add lines 7d and 7j

j Total. Other Benefits .....

41342235.35617530.

	edule H (Form 990) 2015 NAV rt II Community Building A		ete this table if the	e organization o	cond	ucted any con	91-084 nmunity building activ	1869 vities d	8 Puring t	<u>age <b>2</b></u> :he
	tax year, and describe in Par								J	
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(C) Total community building expens	se	(d) Direct offsetting revenu	(e) Net community building expense		Percen tal exper	
1	Physical improvements and housing									
2	Economic development			589,84	8.	567,41	1. 22,434.	.	.04	용
3	Community support									
4	Environmental improvements									
5	Leadership development and									
	training for community members									
6	Coalition building							-		
7	Community health improvement advocacy									
8	Workforce development									
9	Other									
10	Total			589,84	8.	567,41	4. 22,434.		.04	<u>ક</u>
Pa	rt III   Bad Debt, Medicare, 8	& Collection Practice	actices							
Sect	tion A. Bad Debt Expense								Yes	No
1	Did the organization report bad deb Statement No. 15?	t expense in accord					ciation	1	Х	
2	Enter the amount of the organization	n's bad debt expens	se. Explain in Parl	t VI the						
	methodology used by the organizati	ion to estimate this	amount			2	604,020.	<u>.</u>		
3	Enter the estimated amount of the c	organization's bad d	ebt expense attril	butable to						
	patients eligible under the organizat	ion's financial assis	tance policy. Expl	lain in Part VI th	he					
	methodology used by the organizati	ion to estimate this	amount and the r	ationale, if any,	,					
	for including this portion of bad deb	•					585,899.	<u>-</u>		
4	Provide in Part VI the text of the foo	tnote to the organiz	ation's financial s	statements that	desc	cribes bad del	ot			
	expense or the page number on whi	ich this footnote is o	contained in the a	ttached financi	ial sta	atements.				
Sect	tion B. Medicare					1 1	2 120 200			
5	Enter total revenue received from M						3,139,327.			
6	Enter Medicare allowable costs of c	. ,	• •				3,275,677. -136,350.			
7	Subtract line 6 from line 5. This is th		,				•	4		
8	Describe in Part VI the extent to whi									
	Also describe in Part VI the costing	• • • • • • • • • • • • • • • • • • • •	urce usea to dete	rmine the amol	unt re	eported on line	9 b.			
	Check the box that describes the m	X Cost to char	ao ratio	Other						
Caat	Cost accounting system	[21] Cost to char	ge ratio							
	Did the organization have a written	debt collection polic	y during the tay y	vear?				9a	х	
	If "Yes," did the organization's collection	•						- Ju		
	collection practices to be followed for pa		-		_		· ·	9b	х	
Pa	rt IV Management Compar	nies and Joint \	/entures (owner	d 10% or more by off	ficers,	directors, trustees,	key employees, and physici		instructi	ions)
	(a) Name of entity		cription of primar			ganization's	(d) Officers, direct-		hysicia	
	(a) Name of entity		tivity of entity			% or stock	ors, trustees, or	٠,	ofit %	
			, ,			nership %	key employees' profit % or stock	•	stock	
							ownership %	own	ership	) %

91-0848698 Page 3 NAVOS Schedule H (Form 990) 2015 Part V Facility Information Section A. Hospital Facilities Critical access hospital ien. medical & surgical (list in order of size, from largest to smallest) Children's hospital icensed hospital eaching hospital How many hospital facilities did the organization operate Research facility during the tax year? ER-24 hours Name, address, primary website address, and state license number Facility (and if a group return, the name and EIN of the subordinate hospital reporting organization that operates the hospital facility) group Other (describe) NAVOS PSYCHIATRIC HOSPITAL 2600 SW HOLDEN STREET SEATTLE, WA 98216 WWW.NAVOS.ORG **PSYCHIATRIC** 601-009-320 Х HOSPITAL

532093 11-05-15

## Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group NAVOS PSYCHIATRIC HOSPITAL

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

Yes						
Community Health Needs Assessment						
<ul><li>1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the</li><li>current tax year or the immediately preceding tax year?</li></ul>						
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or						
2	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		x		
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a					
Ü	community health needs assessment (CHNA)? If "No," skip to line 12	3	х			
	If "Yes," indicate what the CHNA report describes (check all that apply):					
а	77					
b						
- C	77					
٠	of the community					
c	·					
6	77					
f						
•	groups					
,	<b>v</b>					
g h						
i						
:	Other (describe in Section C)					
J A	Indicate the tax year the hospital facility last conducted a CHNA:  20 13					
4	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad					
5	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public					
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the	_	Х			
<b>C</b> -	community, and identify the persons the hospital facility consulted	5	Λ			
оа	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			<sub>▼</sub>		
	hospital facilities in Section C	<u>6a</u>		X		
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"	۱		<b> </b> ₩		
_	list the other organizations in Section C	6b	Х	X		
1	Did the hospital facility make its CHNA report widely available to the public?	7				
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):					
a						
b						
C						
0	,					
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs		v			
_	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х			
9	· · · · · · · · · · · · · · · · · · ·		v			
	, , , , , , , , , , , , , , , , , , , ,	10	X			
	a If "Yes," (list url): WWW.NAVOS.ORG			37		
	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		X		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most					
recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.						
12a	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			x		
CHNA as required by section 501(r)(3)?						
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?						
C	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720					
	for all of its hospital facilities? \$					

Part V Facility Information (continued)	<u> </u>	<u> </u>	age 5
Financial Assistance Policy (FAP)			
Name of hospital facility or letter of facility reporting group NAVOS PSYCHIATRIC HOSPITAL			
		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:	40	Х	
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	^	
If "Yes," indicate the eligibility criteria explained in the FAP:  a X Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 %			
c Asset level d Medical indigency			
e X Insurance status			
f Underinsurance status			
g Residency			
h X Other (describe in Section C)			
14 Explained the basis for calculating amounts charged to patients?	14	Х	
15 Explained the method for applying for financial assistance?	15	Х	$\vdash$
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
explained the method for applying for financial assistance (check all that apply):			
a X Described the information the hospital facility may require an individual to provide as part of his or her application			
<b>b</b> Described the supporting documentation the hospital facility may require an individual to submit as part of his			
or her application			
c X Provided the contact information of hospital facility staff who can provide an individual with information			
about the FAP and FAP application process			
<b>d</b> X Provided the contact information of nonprofit organizations or government agencies that may be sources			
of assistance with FAP applications			
e Other (describe in Section C)			
16 Included measures to publicize the policy within the community served by the hospital facility?	16	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a The FAP was widely available on a website (list url):			
b The FAP application form was widely available on a website (list url):			
c X A plain language summary of the FAP was widely available on a website (list url): WWW.NAVOS.ORG			
d X The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e X The FAP application form was available upon request and without charge (in public locations in the hospital			
facility and by mail)			
f A plain language summary of the FAP was available upon request and without charge (in public locations in			
the hospital facility and by mail)			
g Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i Uther (describe in Section C)			
Billing and Collections			
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	Т		Г
assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	17	х	
non-payment?  18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax	.,		
year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a Reporting to credit agency(ies)			
b Selling an individual's debt to another party			
c Actions that require a legal or judicial process			
d Other similar actions (describe in Section C)			

Schedule H (Form 990) 2015

 $\overline{\overline{\boldsymbol{X}}}$  None of these actions or other similar actions were permitted

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Schedule H (Form 990) 2015 NAVOS
Part V Facility Information (continued)

Nan	ne of hospital facility or letter of facility reporting group <u>NAVOS PSYCHIATRIC HOSPITAL</u>				
			Yes	No	
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year				
	before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		<u>X</u>	
	If "Yes," check all actions in which the hospital facility or a third party engaged:				
а	Reporting to credit agency(ies)				
b	Selling an individual's debt to another party				
С	Actions that require a legal or judicial process				
d	Other similar actions (describe in Section C)				
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):				
а	a X Notified individuals of the financial assistance policy on admission				
b	b Notified individuals of the financial assistance policy prior to discharge				
С	[ <del>77</del> ]	s			
d	77				
	financial assistance policy				
е					
f					
Poli	cy Relating to Emergency Medical Care				
	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care				
	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to				
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х		
	If "No," indicate why:				
а	The hospital facility did not provide care for any emergency medical conditions				
b					
С					
d	Other (describe in Section C)				
Cha	rges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)				
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.				
а					
	that can be charged				
b					
	the maximum amounts that can be charged				
С					
d	Other (describe in Section C)				
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided				
	emergency or other medically necessary services more than the amounts generally billed to individuals who had				
	insurance covering such care?	23		_X_	
	If "Yes," explain in Section C.				
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any				
	service provided to that individual?	24		_X_	
	If "Yes," explain in Section C.				

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

#### NAVOS PSYCHIATRIC HOSPITAL:

PART V, SECTION B, LINE 5: IN PREPARING THIS ASSESSMENT, NAVOS CONSULTED
WITH REPRESENTATIVES OF THE COMMUNITY AND WITH FAMILY MEMBERS RESPONSIBLE
FOR THE HEALTHCARE NEEDS OF COMMUNITY MEMBERS. NAVOS ALSO CONSULTED WITH
OTHER BEHAVIORAL HEALTHCARE AND PRIMARY CARE PROVIDERS AND WITH THE
ADMINISTRATORS OF THE PUBLICLY FUNDED KING COUNTY MENTAL HEALTH SYSTEM.

## NAVOS PSYCHIATRIC HOSPITAL:

PART V, SECTION B, LINE 11: RESULTS OF OUR COMMUNITY HEALTH NEEDS

#### ASSESSMENT:

NAVOS CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT OVER A SIX MONTH

PERIOD IN 2013 WHICH IDENTIFIED FOUR PRIMARY HEALTH NEEDS IN THE

COMMUNITY. OVER THE NEXT THREE YEARS, NAVOS WILL ADDRESS THREE OF THOSE

FOUR PRIMARY PRIORITIES IDENTIFIED IN THE CHNA:

- INTEGRATED PRIMARY & BEHAVIORAL HEALTH CARE
- 2. PREVENTION AND POPULATION BASED CARE STRATEGIES SPECIFIC TO THIS

  COMMUNITY
- 3. IMPROVED ACCESS TO OUTPATIENT MENTAL HEALTH SERVICES

THESE THREE NEEDS WERE CHOSEN BASED ON ANALYSIS OF THE COMMUNITY NEEDS

ASSESSMENT DATA TO EVALUATE AND PRIORITIZE AREAS OF GREATEST NEED. OUR

EFFORTS TO ADDRESS THESE NEEDS WILL BE TARGETED TO VULNERABLE POPULATIONS

IN OUR SERVICE AREAS, MOST NOTABLY SOUTH SEATTLE AND SOUTH KING COUNTY.

PRIORITY 1: IMPROVE INTEGRATION OF PRIMARY & BEHAVIORAL HEALTH CARE.

## Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

INTEGRATING MENTAL HEALTH, SUBSTANCE ABUSE, AND PRIMARY CARE SERVICES

PRODUCES THE BEST OUTCOMES AND PROVES THE MOST EFFECTIVE APPROACH TO

CARING FOR PEOPLE WITH MULTIPLE HEALTH CARE NEEDS. MENTAL ILLNESS

INTERFERES WITH SUCCESSFUL TREATMENT OF CO-OCCURRING PHYSICAL ILLNESS

INSOFAR AS IT IMPACTS COMMUNICATION WITH OTHER HEALTH CARE PROVIDERS AND A

PATIENT'S ABILITY TO RELIABLY PARTICIPATE IN TREATMENT PLANS. LIFESTYLE

MODIFICATIONS CAN ASSUME ESPECIALLY GREAT IMPORTANCE IN INDIVIDUALS WITH

SERIOUS MENTAL ILLNESS. MANY OF THESE INDIVIDUALS ARE AT A HIGH RISK OF

CHRONIC DISEASES. EVIDENCE HAS SUGGESTED THAT EXERCISE AND FOOD MAY BE

OFTEN-NEGLECTED INTERVENTIONS. TO ADDRESS THE NEED FOR INTEGRATED PRIMARY

AND BEHAVIORAL HEALTH CARE, NAVOS WILL TAKE THE FOLLOWING STEPS:

- 1A. PROMOTE THE ROLE OF NUTRITION AND EXERCISE IN HEALTH AND WELLNESS TO PATIENTS:
- 1. DEVELOP AND IMPLEMENT EXERCISE AND NUTRITION COMPONENTS FOR INPATIENT THERAPY GROUPS
- 2. FOCUS A MINIMUM OF 15% OF GROUPS ON PHYSICAL ACTIVITY AND NUTRITION
- 3. IMPROVE NUTRITION OF PATIENT FOODS BY PARTICIPATING IN WASHINGTON

  HEALTHY FOOD IN HEALTH CARE PROGRAM TO ACCESS AND REPLACE SOME FOODS WITH

  HEALTHIER OPTIONS
- 4. THIS BUDGET ITEM FUNDED IN THE 2014 ANNUAL BUDGET
- 5. COMPLETE BY JANUARY 1, 2015
- 1B. INCORPORATE MANAGEMENT OF BOTH CHRONIC PHYSICAL DISEASE AND

  PSYCHIATRIC ILLNESS INTO A SINGLE TREATMENT PLAN FOR INITIAL TRIAGE

  ASSESSMENT (ITA) OF PATIENTS:

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Schedule H (Form 990) 2015 NAVOS

## Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

- 1. DEVELOP FORMAT FOR TREATMENT PLAN
- 2. PROVIDE STAFF TRAINING
- 3. THIS BUDGET ITEM OF \$50,000 IS FUNDED IN THE 2014 ANNUAL BUDGET
- 4. COMPLETE BY MAY 1, 2014
- 1C. PROVIDE CHEMICAL DEPENDENCY SCREENINGS FOR INPATIENT ADMISSION

  RESULTING IN A GREATER NUMBER OF PATIENTS REFERRED TO CHEMICAL DEPENDENCY

  TREATMENT AFTER DISCHARGE:
- 1. IDENTIFY AND UTILIZE BEST PRACTICES ASSESSMENT TOOLS INCLUDING
- SCREENING, BRIEF INTERVENTION, AND REFERRAL TO TREATMENT
- 2. PROVIDE STAFF TRAINING
- ATTAIN MANDATORY REQUIRED CERTIFICATIONS
- 4. THIS BUDGET ITEM OF \$50,000 IS FUNDED IN THE 2014 ANNUAL BUDGET
- 5. COMPLETE BY DECEMBER 31, 2014
- 1D. INTEGRATE PRIMARY CARE FOLLOW-UP INTO THE INPATIENT DISCHARGE PROCESS:
- 1. PROVIDE STAFF TRAINING AND SUPPORT TO ENSURE THAT EVERY PATIENT HAS A
- PRIMARY CARE PROVIDER AND TREATMENT PLAN
- 2. THIS BUDGET ITEM OF \$15,000 IS FUNDED IN THE 2014 ANNUAL BUDGET
- 3. COMPLETE BY DECEMBER 31, 2014
- 1E. INTEGRATE PRIMARY CARE FOLLOW-UP INTO THE PEER BRIDGER PROGRAM. PEER
  BRIDGERS ARE FORMER CLIENTS WHO HAVE RECEIVED TRAINING AND CERTIFICATION
  SO THEY MAY WORK AS EMPLOYEES WITH CLIENTS IN TREATMENT TO PROVIDE
  SUPPORT.
- 1. PEER BRIDGERS WILL BE TRAINED TO INCLUDE PRIMARY CARE IN THEIR

FOLLOW-UP RESPONSIBILITIES

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

- PEER BRIDGERS WILL TAKE ACTIONS TO SUPPORT PRIMARY CARE BY TAKING PATIENTS TO DOCTOR APPOINTMENTS, FOR EXAMPLE, OR ENSURING THEY HAVE AND ARE TAKING PRESCRIBED MEDICATIONS
- NO ADDITIONAL COSTS ARE ANTICIPATED
- 4. COMPLETE BY DECEMBER 31, 2014

IDENTIFIED NEED THAT WILL NOT BE ADDRESSED IN THIS PLAN:

NAVOS CANNOT DIRECTLY ADDRESS THE FOURTH PRIMARY NEED IDENTIFIED IN THE CHNA: ADDITIONAL INPATIENT PSYCHIATRIC HOSPITAL BEDS TO REDUCE OR ELIMINATE THE BOARDING OF INVOLUNTARILY DETAINED PSYCHIATRIC PATIENTS IN MEDICAL HOSPITAL EMERGENCY ROOMS.

THOUGH THE ISSUE OF "BOARDING" INVOLUNTARILY COMMITTED PATIENTS IS A SIGNIFICANT PROBLEM IN KING COUNTY, THERE IS LITTLE THAT NAVOS CAN DO IN ISOLATION TO ADDRESS BOARDING OTHER THAN TO OFFER THE BEST SERVICES WE CAN AND LOBBY FOR BETTER PUBLIC POLICY REGARDING FUNDING FOR SERVICES IN FREESTANDING PSYCHIATRIC HOSPITALS LARGER THAN 16 BEDS.

THE POWER TO ADDRESS THE PROBLEM IS FAR BEYOND THE SCOPE OF NAVOS. WE OFFER 69 BEDS FOR INVOLUNTARILY COMMITTED PEOPLE IN THE MOST LETHAL MENTAL HEALTH CRISES. CURRENT PUBLIC POLICY IS TRYING TO INFLUENCE US TO REDUCE THE NUMBER OF BEDS WE OFFER TO 16 WHICH IS IN THE OPPOSITE DIRECTION OF DIRE COMMUNITY NEED.

WE WILL CONTINUE TO BE ENERGETIC ADVOCATES FOR WISE PUBLIC POLICY THAT WOULD ADEQUATELY FUND THE NECESSARY INTERVENTIONS TO ADDRESS THE PROBLEM INCLUDING FULLY FUNDING SERVICES FOR 18 TO 65 YEAR OLD PEOPLE IN COST

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.
EFFECTIVE FREE-STANDING PSYCHIATRIC FACILITIES MUCH LARGER THAN 16 BEDS AS
WELL AS FUNDING BETTER PREVENTIVE CARE AND SERVICES IN LARGER UNITS IN
MEDICAL/SURGICAL CENTERS AND EVALUATION AND TREATMENT BEDS IN SMALLER
FACILITIES.
NAVOS PSYCHIATRIC HOSPITAL:
PART V, SECTION B, LINE 13H: KING COUNTY POLICY AND PROCEDURE MANUAL
NAVOS PSYCHIATRIC HOSPITAL:
PART V, SECTION B, LINE 22D: NAVOS HAS ESTABLISHED A SINGLE UNIFIED FEE
SCHEDULE BASED ON THE ACTUAL COST TO DELIVER SERVICES. CONSUMERS MAY BE
ELIGIBLE FOR DISCOUNTED FEES, BASED ON THE RESOURCES THEY HAVE AVAILABLE
TO PAY FOR MENTAL HEALTH SERVICES. DISCOUNTS WILL BE CALCULATED BASED ON
A SINGLE SLIDING FEE SCALE THAT IS CONSISTENT WITH THE POVERTY DEFINITION
CONTAINED IN THE WASHINGTON ADMINISTRATIVE CODE AND THE KING COUNTY POLICY
AND PROCEDURE MANUAL.

# Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

	How many non-hospital health care facili	ties did the organization operate during the tax year?	40
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Nar	me and address	Type of Facility (describe)
1	PACT BRAVADO ON 27TH	
	25701 27TH PLACE	
	KENT, WA 98032	HOUSING
2	PACT BRYSON SQUARE	
	24006 108TH PLACE SE	
	KENT, WA 98030	HOUSING
3	PACT BURIEN HEIGHTS APARTMENTS	
	1115 SW 134TH STREET	
	BURIEN, WA 98146	HOUSING
4	PACT CLUB PALISADES	
	2211 S STAR LAKE ROAD	
	FEDERAL WAY, WA 98003	HOUSING
5	PACT CREEKWOOD APARTMENTS	
	2222 SOUTH 234TH STREET	
	DES MOINES, WA 98198	HOUSING
6	PACT CRYSTAL BAY	
	23502 16TH PLACE SOUTH	
	DES MOINES, WA 98198	HOUSING
7	PACT GREYSTONE MEADOWS	
	31500 1ST AVE SOUTH	
	SEATTLE, WA 98003	HOUSING
8	PACT LANDING AT ANGLE LAKE	
	19800 INTERNATIONAL BLVD	
	SEATAC, WA 98188	HOUSING
9	PACT ROYAL FIRS APARTMENT HOMES	
	24028 110TH PLACE SE	
	KENT, WA 98030	HOUSING
10	PACT ST. CROIX	
	1901 SW 320TH STREET	
	FEDERAL WAY, WA 98023	HOUSING
		Cabadula II /Farra 000) 0045

# Part V | Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

11 PACT WOODCREST 15802 4TH AVE S BURIEN, WA 98148  12 PACT WOODCREST 15806 4TH AVE S BURIEN, WA 98148  13 1ST AVENUE HOUSE 11242 1ST AVE S SEATTLE, WA 98168  14 8TH AVE HOUSE 14808 8TH AVE S BURIEN, WA 98168  15 9TH AVE HOUSE 15626 9TH AVE SW BURIEN, WA 98166  16 40TH AVE HOUSE 9823 40TH AVE SW SEATTLE, WA 98136  17 ENDEAVOR HOUSE 14835 42ND AVE S TUKWILA, WA 98168  18 EVERGREEN HOUSE 818 S 231 STREET DES MOINES, WA 98198  19 FAIRWAY HOUSE 1728 S 104TH SEATTLE, WA 98168  HOUSING  HOUSING  HOUSING  HOUSING	Nam	e and address	Type of Facility (describe)
BURIEN, WA 98148  12 PACT WOODCREST  15806 4TH AVE S BURIEN, WA 98148  HOUSING  13 1ST AVENUE HOUSE  11242 1ST AVE S SEATTLE, WA 98168  HOUSING  14 8TH AVE HOUSE  14808 8TH AVE S BURIEN, WA 98168  FOR THE STREET DES MOINES, WA 98168  BURIEN, WA 98168  HOUSING  HOUSING			
12 PACT WOODCREST		15802 4TH AVE S	
15806 4TH AVE S BURIEN, WA 98148  13 1ST AVENUE HOUSE  11242 1ST AVE S SEATTLE, WA 98168  14 8TH AVE HOUSE  14808 8TH AVE S BURIEN, WA 98168  15 9TH AVE HOUSE  15626 9TH AVE SW BURIEN, WA 98166  16 40TH AVE HOUSE  9823 40TH AVE SW SEATTLE, WA 98136  17 ENDEAVOR HOUSE  14835 42ND AVE S TUKWILA, WA 98168  18 EVERGREEN HOUSE 818 S 231 STREET DES MOINES, WA 98198  19 FAIRWAY HOUSE  1728 S 104TH SEATTLE, WA 98168  20 GRADUATE HOUSE  13432 4TH AVE SW  PHOUSING  HOUSING  HOUSING		BURIEN, WA 98148	HOUSING
BURIEN, WA 98148  13 1ST AVENUE HOUSE  11242 1ST AVE S  SEATTLE, WA 98168  14 8TH AVE HOUSE  14808 8TH AVE S  BURIEN, WA 98168  15 9TH AVE HOUSE  15526 9TH AVE SW  BURIEN, WA 98166  16 40TH AVE HOUSE  9823 40TH AVE SW  SEATTLE, WA 98136  17 ENDEAVOR HOUSE  14835 42ND AVE S  TUKWILA, WA 98168  18 EVERGREEN HOUSE  818 S 231 STREET  DES MOINES, WA 98198  19 FAIRWAY HOUSE  1728 S 104TH  SEATTLE, WA 98168  20 GRADUATE HOUSE  13432 4TH AVE SW  HOUSING  HOUSING  HOUSING	12	PACT WOODCREST	
13 1ST AVENUE HOUSE 11242 1ST AVE S SEATTLE, WA 98168 HOUSING  14 8TH AVE HOUSE 14808 8TH AVE S BURIEN, WA 98168 HOUSING  15 9TH AVE HOUSE 15526 9TH AVE SW BURIEN, WA 98166 HOUSING  16 40TH AVE HOUSE 9823 40TH AVE SW SEATTLE, WA 98136 HOUSING  17 ENDEAVOR HOUSE 14835 42ND AVE S TUKWILA, WA 98168 HOUSING  18 EVERGREEN HOUSE 818 S 231 STREET DES MOINES, WA 98198 HOUSING  19 FAIRWAY HOUSE 1728 S 104TH SEATTLE, WA 98168  20 GRADUATE HOUSE 13432 4TH AVE SW		15806 4TH AVE S	
11242 1ST AVE S   SEATTLE, WA 98168		BURIEN, WA 98148	HOUSING
SEATTLE, WA 98168	13	1ST AVENUE HOUSE	
14 8TH AVE HOUSE  14808 8TH AVE S  BURIEN, WA 98168  15 9TH AVE HOUSE  15626 9TH AVE SW  BURIEN, WA 98166  16 40TH AVE HOUSE  9823 40TH AVE SW  SEATTLE, WA 98136  17 ENDEAVOR HOUSE  14835 42ND AVE S  TUKWILA, WA 98168  18 EVERGREEN HOUSE  818 S 231 STREET  DES MOINES, WA 98198  19 FAIRWAY HOUSE  1728 S 104TH  SEATTLE, WA 98168  20 GRADUATE HOUSE  13432 4TH AVE SW		11242 1ST AVE S	
14808 8TH AVE S BURIEN, WA 98168  15 9TH AVE HOUSE 15626 9TH AVE SW BURIEN, WA 98166  16 40TH AVE HOUSE 9823 40TH AVE SW SEATTLE, WA 98136  17 ENDEAVOR HOUSE 14835 42ND AVE S TUKWILA, WA 98168  18 EVERGREEN HOUSE 818 S 231 STREET DES MOINES, WA 98198  19 FAIRWAY HOUSE 1728 S 104TH SEATTLE, WA 98168  20 GRADUATE HOUSE 13432 4TH AVE SW		SEATTLE, WA 98168	HOUSING
BURIEN, WA 98168  15 9TH AVE HOUSE  15626 9TH AVE SW  BURIEN, WA 98166  16 40TH AVE HOUSE  9823 40TH AVE SW  SEATTLE, WA 98136  17 ENDEAVOR HOUSE  14835 42ND AVE S  TUKWILA, WA 98168  18 EVERGREEN HOUSE  818 S 231 STREET  DES MOINES, WA 98198  19 FAIRWAY HOUSE  1728 S 104TH  SEATTLE, WA 98168  20 GRADUATE HOUSE  13432 4TH AVE SW	14	8TH AVE HOUSE	
15 9TH AVE HOUSE     15626 9TH AVE SW     BURIEN, WA 98166  16 40TH AVE HOUSE     9823 40TH AVE SW     SEATTLE, WA 98136  17 ENDEAVOR HOUSE     14835 42ND AVE S     TUKWILA, WA 98168  18 EVERGREEN HOUSE     818 S 231 STREET     DES MOINES, WA 98198  19 FAIRWAY HOUSE     1728 S 104TH     SEATTLE, WA 98168  20 GRADUATE HOUSE     13432 4TH AVE SW			
15626 9TH AVE SW BURIEN, WA 98166  16 40TH AVE HOUSE 9823 40TH AVE SW SEATTLE, WA 98136  17 ENDEAVOR HOUSE 14835 42ND AVE S TUKWILA, WA 98168  18 EVERGREEN HOUSE 818 S 231 STREET DES MOINES, WA 98198  19 FAIRWAY HOUSE 1728 S 104TH SEATTLE, WA 98168  20 GRADUATE HOUSE 13432 4TH AVE SW		BURIEN, WA 98168	HOUSING
BURIEN, WA 98166  16 40TH AVE HOUSE 9823 40TH AVE SW SEATTLE, WA 98136  17 ENDEAVOR HOUSE 14835 42ND AVE S TUKWILA, WA 98168  18 EVERGREEN HOUSE 818 S 231 STREET DES MOINES, WA 98198  19 FAIRWAY HOUSE 1728 S 104TH SEATTLE, WA 98168  20 GRADUATE HOUSE 13432 4TH AVE SW	15		
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9823 40TH AVE SW  SEATTLE, WA 98136  17 ENDEAVOR HOUSE  14835 42ND AVE S  TUKWILA, WA 98168  18 EVERGREEN HOUSE  818 S 231 STREET  DES MOINES, WA 98198  1728 S 104TH  SEATTLE, WA 98168  20 GRADUATE HOUSE  13432 4TH AVE SW			HOUSING
SEATTLE, WA 98136	16		
17 ENDEAVOR HOUSE  14835 42ND AVE S  TUKWILA, WA 98168  18 EVERGREEN HOUSE  818 S 231 STREET  DES MOINES, WA 98198  HOUSING  19 FAIRWAY HOUSE  1728 S 104TH  SEATTLE, WA 98168  HOUSING  10 GRADUATE HOUSE  13432 4TH AVE SW		<u> </u>	
14835 42ND AVE S TUKWILA, WA 98168  18 EVERGREEN HOUSE 818 S 231 STREET DES MOINES, WA 98198  19 FAIRWAY HOUSE 1728 S 104TH SEATTLE, WA 98168  10 GRADUATE HOUSE 13432 4TH AVE SW		SEATTLE, WA 98136	HOUSING
TUKWILA, WA 98168  18 EVERGREEN HOUSE 818 S 231 STREET DES MOINES, WA 98198  19 FAIRWAY HOUSE 1728 S 104TH SEATTLE, WA 98168  10 GRADUATE HOUSE 13432 4TH AVE SW	<u>17</u>		
18 EVERGREEN HOUSE 818 S 231 STREET DES MOINES, WA 98198 HOUSING  19 FAIRWAY HOUSE 1728 S 104TH SEATTLE, WA 98168 HOUSING  20 GRADUATE HOUSE 13432 4TH AVE SW			
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DES MOINES, WA 98198  19 FAIRWAY HOUSE  1728 S 104TH  SEATTLE, WA 98168  20 GRADUATE HOUSE  13432 4TH AVE SW	18		
19 FAIRWAY HOUSE  1728 S 104TH  SEATTLE, WA 98168  10 GRADUATE HOUSE  13432 4TH AVE SW			
1728 S 104TH  SEATTLE, WA 98168  10 GRADUATE HOUSE  13432 4TH AVE SW		· · · · · · · · · · · · · · · · · · ·	HOUSING
SEATTLE, WA 98168  20 GRADUATE HOUSE  13432 4TH AVE SW	<u>19</u>		
20 GRADUATE HOUSE 13432 4TH AVE SW			
13432 4TH AVE SW		•	HOUSING
	20		
SEATTLE, WA 98146   HOUSING		SEATTLE, WA 98146	HOUSING

# Part V | Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Marca and address	The set Food the Advantage A
Name and address 21 HIGHLINE VILLAGE	Type of Facility (describe)
2604 - 2614 SW HOLDEN STREET	<del></del>
SEATTLE, WA 98126	HOUSING
22 HILLCREST PARK APARTMENTS	HOUSING
12227 DES MOINES MEMORIAL DRIVE	
	HOUGING
SEATTLE, WA 98168	HOUSING
23 KENT	
24904 36TH AVE S	
KENT, WA 98032	OLDER ADULT
24 NIKE M-1	
23948 35TH PLACE S	
KENT, WA 98032	OLDER ADULT
25 NIKE M-18	
23942 35TH PLACE S	
KENT, WA 98032	OLDER ADULT
26 NIKE M-2	
23956 35TH PLACE S	
KENT, WA 98032	OLDER ADULT
27 NIKE M-4	
23959 35TH PLACE S	
KENT, WA 98032	OLDER ADULT
28 NIKE M-5	
23957 35TH PLACE S	
KENT, WA 98032	OLDER ADULT
29 NIKE M-6	
23951 35TH PLACE S	
KENT, WA 98032	OLDER ADULT
30 OCCIDENTAL	
13620 OCCIDENTAL S	
SEATTLE, WA 98168	HOUSING
	Schedule H (Form 990) 2015

# Part V | Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of Facility (describe)
31 PALS	Type of Fusinity (describe)
14611 5TH AVE S	
SEATTLE, WA 98168	HOUSING
32 WEATHER VANE APARTMENTS - BURIEN	
1123 SW 134TH STREET	
BURIEN, WA 98146	HOUSING
33 LAKEWOOD APARTMENTS	
1500 SW 112TH STREET	
SEATTLE, WA 98146	HOUSING
34 CONBELA APARTMENTS	
8424 DELRIDGE WAY SW	
SEATTLE, WA 98106	HOUSING
35 VALLEYWOOD APARTMENTS	
801 'I' STREET NE	
AUBURN, WA 98002	HOUSING
36 ERLICK-PEREZ BUILDING	
2600 SW HOLDEN STREET	
SEATTLE, WA 98126	ADMINISTRATION OFFICES
37 BARDA BULDING	
2600 SW HOLDEN STREET	
SEATTLE, WA 98126	OUT PATIENT TREATMENT
38 NEW BURIEN CAMPUS	
1210 SW 136TH STREET	
BURIEN, WA 98166	OUT PATIENT TREATMENT
39 RUTH DYKEMAN CENTER	
1033 SW 152ND STREET	
BURIEN, WA 98166	RES TREATMENT
40 PRIVATE OFFICE BUILDING	
402 E MAIN STREET #1510	OUT PATIENT TREATMENT
AUBURN, WA 98002	ADMINISTRATION

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## Part VI | Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

### PART I, LINE 7:

THE COSTING METHOD USED FOR MOST OF SCHEDULE H, PART I, LINE 7 IS THE COST
TO CHARGE RATIO. FOR COSTS OF OTHER MEANS TESTED GOVERNMENT PROGRAMS (LINE
7C) AND SUBSIDIZED HEALTH SERVICES (LINE 7G) AN ESTIMATE OF COST TO
REVENUE RATIO WAS USED. THE USE OF A DIFFERENT METHOD IS DUE TO THE
REVENUE FOR THESE PROGRAMS AND SERVICES BEING BASED ON METRICS OTHER THAN
GROSS CHARGES. AS SUCH THE COST TO CHARGE RATIO DOES NOT ACCURATELY
REFLECT THE COSTS ASSOCIATED WITH THESE PROGRAMS AND SERVICES. THIS IS A
CHANGE IN COSTING METHODOLOGY FOR LINES 7C AND 7G FROM WHAT HAS BEEN USED
IN PRIOR YEARS.

### PART II, COMMUNITY BUILDING ACTIVITIES:

LINE 2, ECONOMIC DEVELOPMENT: SUPPORTED EMPLOYMENT - THE SUPPORTED

EMPLOYMENT PROGRAM WORKS WITH INDIVIDUALS TO HELP THEM BUILD SKILLS, FIND

MEANINGFUL WORK, AND MAINTAIN JOBS. VOCATIONAL SPECIALISTS MATCH POTENTIAL

CLIENT-EMPLOYEES WITH EMPLOYERS AND PROVIDE LONG-TERM SUPPORT SERVICES TO

ENSURE CLIENTS' ONGOING EMPLOYMENT SUCCESS. VOCATIONAL STAFF DEVELOP

PARTNERSHIPS WITH COMMUNITY BUSINESSES AND COLLABORATE WITH THE DIVISION

Part VI | Supplemental Information (Continuation)

OF VOCATIONAL REHABILITATION, AS WELL AS OTHER EMPLOYMENT SERVICE

AGENCIES. THE NAVOS CAFE/FOOD SERVICE PROGRAMS WORK WITH THE VOCATIONAL

SERVICE CLIENTS TO TRAIN THEM FOR RETAIL AND FOOD SERVICE INDUSTRY.

COALITION FOR DRUG FREE YOUTH, MENTORS GROUPS TO FACILITATE THE

GOAL OF DRUG REDUCTION AND EDUCATION FOR THE SCHOOL DISTRICTS.

PART III, LINE 2:

BAD DEBT EXPENSE IS ESTIMATED BASED ON ACTUAL HISTORICAL BAD DEBT TO TOTAL

GROSS REVENUE. DISCOUNTS AND PAYMENT ON PATIENT ACCOUNTS ARE NOT INCLUDED

IN BAD DEBT EXPENSE.

PART III, LINE 3:

THE ORGANIZATION DOES NOT USUALLY HAVE REVENUE WRITTEN OFF AS BAD DEBTS.

AS 97% OF PATIENTS ARE CONSIDERED MEDICALLY INDIGENT PERSONS. AMOUNTS THAT

ARE WRITTEN OFF ARE MORE OFTEN THAN NOT ARE CONSIDERED CHARITY CARE AS THE

PERSONS FALL UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY.

PART III, LINE 4:

THE FOOTNOTE DISCUSSING BAD DEBT EXPENSE AND ALLOWANCE FOR DOUBTFUL ACCOUNTS IS ON PAGE 13 OF THE ATTACHED AUDITED FINANCIAL STATEMENTS.

PART III, LINE 8:

THE ORGANIZATION DOES NOT TREAT ANY OF THE MEDICARE SHORTFALL AS COMMUNITY

BENEFIT. THE ORGANIZATION'S COSTS ARE SEPARATED BY COST CENTERS AND NON

REIMBURSABLE COST CENTERS ARE ELIMINATED FROM THE MEDICARE COST REPORT.

THE REMAINING COSTS ARE DETERMINED FIRST BY DIRECT RELATIONSHIP TO THE

ALLOWABLE CENTERS THEN BY UTILIZING CENSUS TO DETERMINE THE NON DIRECT

ALLOWABLE COSTS ALLOCATED TO ALLOWABLE CENTERS. THE COSTS ARE STEPPED DOWN

Part VI | Supplemental Information (Continuation)

ACCORDING TO THE RULES OF THE MEDICARE COST REPORT INSTRUCTIONS.

THE PHARMACY AND LAB CHARGES ARE BASED ON A COST TO CHARGE RATIO AND

UTILIZES SEGMENTS WITHIN THE CENTER TO DETERMINE THE APPROPRIATE

CLASSIFICATIONS FOR THE COSTS. INPATIENT PSYCHIATRIC SERVICES UTILIZES THE

SEPARATION OF EACH FUNDING SOURCES TO DETERMINE APPROPRIATE RELATIONSHIP

TO THE FUNDING SOURCE AND SEGMENTS LISTED.

PART III, LINE 9B:

PENDING FINAL ELIGIBILITY DETERMINATION (FOR CHARITY CARE), THE HOSPITAL
WILL NOT INITIATE COLLECTION EFFORTS OR REQUEST DEPOSITS, PROVIDED THAT
THE RESPONSIBLE PARTY IS COOPERATIVE WITH THE HOSPITAL'S EFFORTS TO REACH
A FINAL DETERMINATION OF SPONSORSHIP STATUS. THE RESPONSIBLE PARTY'S
FINANCIAL OBLIGATION, WHICH REMAINS AFTER THE APPLICATION OF ANY SLIDING
FEE SCHEDULE SHALL BE PAYABLE IN MONTHLY INSTALLMENTS OVER A REASONABLE
PERIOD OF TIME, WITHOUT INTEREST OR LATE FEES, AS NEGOTIATED BETWEEN THE
HOSPITAL AND THE RESPONSIBLE PARTY. THE RESPONSIBLE PARTY'S ACCOUNT SHALL
NOT BE TURNED OVER TO A COLLECTION AGENCY UNLESS PAYMENTS ARE MISSED OR
THERE IS SOME PERIOD OF INACTIVITY ON THE ACCOUNT, AND THERE IS NO
SATISFACTORY CONTACT WITH THE PATIENT. IF THE PATIENT HAS PAID SOME OR THE
ENTIRE BILL FOR MEDICAL SERVICES AND IS LATER FOUND TO HAVE BEEN ELIGIBLE
FOR CHARITY CARE AT THE TIME SERVICES WERE PROVIDED, HE/SHE SHALL BE
REIMBURSED WITHIN THIRTY (30) DAYS OF RECEIVING THE CHARITY CARE
DESIGNATION.

PART VI, LINE 2:

NAVOS PARTICIPATES IN A VARIETY OF FORUMS AND ADVISORY GROUPS AT BOTH THE STATE AND LOCAL LEVEL REGARDING MENTAL HEALTH NEEDS.

Part VI Supplemental Information (Continuation)

PART VI, LINE 3:

NAVOS HAS A STRUCTURED INTAKE PROCEDURE, WRITTEN POLICIES REQUIRING

FINANCIAL COUNSELING, AND PROCEDURES FOR ENSURING COVERAGE BY ASSISTANCE

PROGRAMS FOR BOTH INPATIENT AND OUTPATIENT POPULATIONS.

PART VI, LINE 4:

NAVOS TARGETS THE POPULATION OF KING COUNTY RESIDENTS WITH SEVERE MENTAL ILLNESS. THIS POPULATION HAS SUBSTANTIALLY HIGHER RATES OF WOMEN THAN THE GENERAL KING COUNTY POPULATION. ALTHOUGH NAVOS PROVIDES ABOUT HALF THE SERVICES TO CHILDREN AND FAMILIES DELIVERED UNDER THE COUNTY MENTAL HEALTH PROGRAM THROUGH A CONSORTIUM OF SPECIALTY AGENCIES, MOST OF THE CLIENTS SERVED DIRECTLY BY NAVOS ARE ADULTS AND OLDER ADULTS. IT IS NOTABLE THAT THE RATE OF PERSONS OVER AGE 65 RECEIVING CARE AT NAVOS IS DISPROPORTIONATELY HIGH AT 29%, COMPARED WITH THE GENERAL POPULATION RATE OF 11%. WE PROVIDE SPECIALIZED SERVICES FOR OLDER CLIENTS. THE NAVOS CLIENT POPULATION IS MORE ETHNICALLY DIVERSE THAN THE COUNTY POPULATION, WITH 1/3 OF OUR PATIENTS DESIGNATED AS AFRICAN AMERICANS/AFRICANS, ASIAN/PACIFIC ISLANDERS, ALASKA NATIVE/AMERICAN INDIANS, MULTI-RACIAL, OR "SOME OTHER RACE." 5% OF NAVOS CLIENTS HAVE SELF-REPORTED VETERAN STATUS. IT IS LIKELY THAT THIS RATE IS ACTUALLY SOMEWHAT HIGHER. FINALLY, OUR CLIENTS WITH SERIOUS MENTAL ILLNESS ARE OF VERY LOW INCOME, WITH 97% HAVING INCOMES AT OR BELOW 200% OF POVERTY. 87% OF OUR OUTPATIENT CLIENTS HAVE INCOMES LESS THAN 100% OF POVERTY.

PART VI, LINE 5:

NAVOS PROMOTES WELLNESS AND RECOVERY IN BOTH INPATIENT AND OUTPATIENT
SETTINGS THROUGH GROUP SESSIONS AND INDIVIDUAL TREATMENT PLANS. NAVOS

### SCHEDULE J (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

NAVOS

**Questions Regarding Compensation** 

 $Employer\ identification\ number \\ 91-0848698$ 

			Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
_	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	_		
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
_				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant  X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
7	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
Ŭ	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	10		
	The second control of the personal and provide the approache amountered each term in the arms.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benents	(6)(1)(0)	reported as deferred on prior Form 990	
(1) DAVID JOHNSON	(i)	220,472.	0.	0.	0.	9,911.	230,383.	0.
CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) CASANDRA UNDLIN	(i)	195,321.	0.	0.	3,940.	7,689.	206,950.	0.
C00	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) MELET WINSTON	(i)	243,323.	0.	0.	2,292.	9,508.	255,123.	0.
CMO	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) JEFF KORCZ	(i)	245,760.	0.	0.	5,038.	9,384.	260,182.	0.
PSYCHIATRIST	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) JEFF SKOLNICK	(i)	249,867.	0.	0.	5,160.	9,384.	264,411.	0.
PSYCHIATRIST	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) CHRISTOPHER GROSS	(i)	247,414.	0.	0.	4,768.	7,381.	259,563.	0.
MEDICAL DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) SHANNON CORBIN	(i)	204,043.	0.	0.	1,973.	6,754.	212,770.	0.
OUTPATIENT MEDICAL DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) PAUL THOMPSON	(i)	189,971.	0.	0.	3,367.	7,704.	201,042.	0.
DIRECTOR OF PHARMACY	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

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#### SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990. Information about Schedule K (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No. 1545-0047
2015
Open to Public Inspection

Name of the organization

NAVOS Employer identification number 91-0848698

Part I Bond Issues			_										
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	e price	(f) Description of purpose		(g) De	(g) Defeased (h) On of is				ooled icing
								Yes	No	Yes	No	Yes	No
WASHINGTON HEALTH CARE					II	URCHASE							ĺ
A FACILITIES AUTHORITY	91-1108929	NONE	10/21/04	3,800					X		Х		Х
WASHINGTON HEALTH CARE						URCHASE			'				i
B FACILITIES AUTHORITY	91-1108929	NONE	04/14/10	7,500	,000.F	ACILITI	ES		X		Х		X
C													
D.													
D Part II Proceeds													
			А	1		В	С				D		
1 Amount of bonds retired									Д.				
2 Amount of bonds legally defeased													
3 Total proceeds of issue			3,80	0,000.	7,5	00,000.							
4 Gross proceeds in reserve funds													
5 Capitalized interest from proceeds													
<b>_</b>													
7 Issuance costs from proceeds			3	4,000.	1	04,911.							
•													
Working capital expenditures from proceeds	·			0 610									
10 Capital expenditures from proceeds				9,640.	7,3	95,089.							
			3,06	6,360.					+				
				004		0011			+				
13 Year of substantial completion				004		2011			$+\!\!-$				
			Yes X	No	Yes	No X	Yes	No	+	Yes	+	No	
14 Were the bonds issued as part of a current r			А	X		X			+		+		
15 Were the bonds issued as part of an advance				Λ	Х				+		+		
16 Has the final allocation of proceeds been ma			X		X	+			+		+		
17 Does the organization maintain adequate books and records	s to support the final allocation of	of proceeds?	A		Λ								
Part III Private Business Use			Α			В	С		D				
Was the organization a partner in a partners!	hin or a member of an l	II C	Yes	No	Yes	No	Yes	No		Yes	Ť	No	
which owned property financed by tax-exem	• /	LLO,	163	X	169	X	163	110	+	163	+	140	
2 Are there any lease arrangements that may r	•	s use of							+		$\top$		
bond-financed property?	•			Х		X							
532121 10 22 15 I HA For Paperwork Reduction Act Not			1		1				Sche	dule K	(Forn	n 9901	2011

<sup>532121</sup>
<sub>10-22-15</sub> LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2015 NAVOS 91-0848698

Pai	t III Private Business Use (Continued)									
			4	E	В		Ç		)	
За	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No	
	business use of bond-financed property?		X		X					
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside									
	counsel to review any management or service contracts relating to the financed property?									
c	Are there any research agreements that may result in private business use of bond-financed property?		X		X					
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside									
	counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use by									
	entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%	
5	Enter the percentage of financed property used in a private business use as a result of									
	unrelated trade or business activity carried on by your organization, another									
	section 501(c)(3) organization, or a state or local government		%		%		%		%	
6	Total of lines 4 and 5		%		%		%		%	
7	Does the bond issue meet the private security or payment test?		X		X					
8a	Has there been a sale or disposition of any of the bond-financed property to a non-									
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X					
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed									
	of		%		%		%		%	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections									
	1.141-12 and 1.145-2?									
9	Has the organization established written procedures to ensure that all nonqualified									
	bonds of the issue are remediated in accordance with the requirements under									
	Regulations sections 1.141-12 and 1.145-2?		X		X					
Pai	t IV Arbitrage									
			4	E	3	(	Ç	D		
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No	
	Penalty in Lieu of Arbitrage Rebate?		X		X					
2	If "No" to line 1, did the following apply?									
a	Rebate not due yet?		X		X					
b	Exception to rebate?	X		X						
	No rebate due?		X		X					
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was									
	performed									
_3	Is the bond issue a variable rate issue?	X			X					
4a	Has the organization or the governmental issuer entered into a qualified									
	hedge with respect to the bond issue?		X		X					
b	Name of provider									
	Term of hedge									
d	Was the hedge superintegrated?									
	Was the hedge terminated?									

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<u>Schedule K (Form 990) 2015</u> **NAVOS** 91 – 0848698 Page **3** 

Part IV Arbitrage (Continued)								
	A		В			Ç	Г	2
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		<u> </u>		
<b>b</b> Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?						<u> </u>		
6 Were any gross proceeds invested beyond an available temporary period?		X		X				
7 Has the organization established written procedures to monitor the requirements of section 148?		Х		Х				
Part V Procedures To Undertake Corrective Action		•		•	•			
		4	В		С		Γ	כ
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of								
federal tax requirements are timely identified and corrected through the voluntary						1		
closing agreement program if self-remediation is not available under applicable								
regulations?		X		X		1		
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedule	K (see instru	uctions).					
			-					

### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

**Open To Public** Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

NAVOS

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

**Employer identification number** 91-0848698

Pai	rt I   Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1q	(d) Method of de noncash contribu	eterminin		s
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications	Х		275.	COST/SELLIN	G PR	ICE	3
5	Clothing and household goods	Х		58,668.	COST/SELLIN	G PR	ICE	3
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded							
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts		0.5	44 060				
25	Other • ( PASSES/TICKET )	X	26	41,269.				
26	Other (TRAILER)	X	1	11,851.				
27	Other (GIFT CARDS)	X	3 2		COST TO DON			
28	Other ▶ (GAMES )	X			COST TO DON	<u>OR</u>		
29	Number of Forms 8283 received by the organization appropriate the organization appropriate of Forms 8283	=	•					
	for which the organization completed Form 828	33, Part IV, L	Jonee Acknowledg	gement 29			res	No
202	During the year, did the organization receive by	, contributio	n any proporty rop	orted in Part I lines 1 throug	sh 28 that it	,	res	NO
30a	must hold for at least three years from the date							
	exempt purposes for the entire holding period?		•	•		30a		Х
h	If "Yes," describe the arrangement in Part II.					304		
31	Does the organization have a gift acceptance p	oolicy that re	equires the review o	of any non-standard contribu	tions?	31	х	
	Does the organization hire or use third parties of							
JEU	contributions?					32a		х
b	If "Yes," describe in Part II.							
33	If the organization did not report an amount in	column (c) f	or a type of proper	ty for which column (a) is ch	ecked,			
	describe in Part II.				<u>,                                      </u>			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2015)

<b>Supplemental Information.</b> Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
PART I, OTHER TYPES OF PROPERTY:
SCHOOL SUPPLIES
(A) CHECK IF APPLICABLE = X
(B) NUMBER OF CONTRIBUTIONS = 4
(C) REVENUE REPORTED ON FORM 990, PART VIII \$ 105.
(D) METHOD OF DETERMINING REVENUE: COST TO DONOR
532142 08-21-15 Schedule M (Form 990) (2015)

11520726 146892 6151820

#### **SCHEDULE O**

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

➤ Attach to Form 990 or 990-EZ.
➤ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>

2015 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

NAVOS

Employer identification number 91-0848698

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: COMMUNITY SUPPORT - THERAPY, DAY TREATMENT, MEDICATION, AND CASE MANAGEMENT SERVICES TO THE SEVERELY, PERSISTENTLY MENTALLY ILL. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: DANCE/MOVEMENT THERAPY, PSYCHODRAMA, POETRY THERAPY, AND PSYCHO-SOCIAL EDUCATION. FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: OLDER ADULT SERVICES - INDIVIDUALS 60 AND OLDER ARE HELPED TO LIVE LIVES THAT ARE AS SATISFYING AND AS INDEPENDENT AS POSSIBLE, DESPITE THE CHALLENGES MENTAL ILLNESS POSES. NAVOS SERVES POPULATIONS IN INDIVIDUAL HOMES, AS WELL AS NURSING HOMES, SUPPORTED HOUSING, AND RESIDENTIAL TREATMENT PROGRAMS. RESIDENTIAL TREATMENT AND SUPPORTED HOUSING - NAVOS HAS DEVELOPED AND OPERATES RESIDENTIAL PROGRAMS FOR CHILDREN, ADULTS, AND OLDER ADULTS BECAUSE TREATMENT OF PEOPLE WITH SEVERE AND PERSISTENT MENTAL ILLNESS IS INEFFECTIVE WITHOUT SAFE AND SECURE HOUSING. NAVOS OWNS THE FACILITIES IN WHICH CERTAIN PROGRAMS ARE OPERATED, LEASES OTHER FACILITIES, AND RENTS APARTMENTS FROM COMMERCIAL LANDLORDS WHERE APPROPRIATE. COUNTY CONTRACTS PROVIDE THE PRINCIPAL SOURCE OF FUNDING FOR NAVOS' RESIDENTIAL PROGRAMS. REVENUE \$ 8,782,222. EXPENSES \$ 8,753,580. INCLUDING GRANTS OF \$ 0.

FORM 990, PART VI, SECTION B, LINE 11:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.  $^{532211}_{\,\,\,09-02-15}$ 

Schedule O (Form 990 or 990-EZ) (2015)

Name of the organization NAVOS Employer identification number 91-0848698

NAVOS' FORM 990 INCLUDING SECTION B IS PRESENTED FOR REVIEW BY THE FINANCE

& OPERATIONS COMMITTEE. ANY UNUSUAL CHANGED ITEMS ARE HIGHLIGHTED IN THE

DISCUSSION.

FORM 990, PART VI, SECTION B, LINE 12C:

EACH DIRECTOR, PRINCIPAL OFFICER AND MEMBER OF A COMMITTEE WITH BOARD

DELEGATED POWERS SHALL ANNUALLY SIGN A STATEMENT WHICH AFFIRMS THAT SUCH

PERSONS A) HAS RECEIVED A COPY OF THE CONFLICT OF INTEREST POLICY, B) HAS

READ AND UNDERSTANDS THE POLICY, C) HAS AGREED TO COMPLY WITH THE POLICY,

AND D) UNDERSTANDS THAT THE CORPORATION IS A TAX EXEMPT ORGANIZATION AND

THAT IN ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION IT MUST ENGAGE

PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ONE OR MORE OF ITS TAX-EXEMPT

PURPOSES. THE BOARD IS RESPONSIBLE FOR MAKING SURE PERIODIC REVIEWS OF THE

SIGNED STATEMENTS ARE DONE AND MAY USE OUTSIDE ADVISORS.

IF A CONFLICT OF INTEREST ARISES, THE INTERESTED PERSON MAY PRESENT TO THE
BOARD, BUT MUST LEAVE DURING THE DISCUSSION OF AND VOTE ON THE CONFLICT OF
ISSUE TRANSACTION OR ARRANGEMENT. A DISINTERESTED PERSON OR COMMITTEE IS
APPOINTED TO INVESTIGATE ALTERNATIVES AND THE BOARD MUST EXERCISE DUE
DILIGENCE TO DETERMINE IF THE ORGANIZATION CAN OBTAIN A MORE ADVANTAGEOUS
TRANSACTION OR ARRANGEMENT. REGARDING COMPENSATION, A VOTING MEMBER OF THE
BOARD WHO RECEIVES COMPENSATION, DIRECTLY OR INDIRECTLY, FROM THE
ORGANIZATION FOR SERVICES IS PRECLUDED FROM VOTING ON COMPENSATION MATTERS.

APPROPRIATE DISCIPLINARY AND CORRECTION ACTION MAY BE TAKEN AGAINST

INTERESTED PERSONS WHO FAIL TO DISCLOSE A CONFLICT OF INTEREST.

FORM 990, PART VI, SECTION B, LINE 15A:

Name of the organization NAVOS	91-0848698
THE COMPENSATION OF NAVOS' CEO IS ESTABLISHED AND APPROVED	BY A
COMPENSATION COMMITTEE OF INDEPENDENT BOARD MEMBERS. IN DE	TERMINING
APPROPRIATE COMPENSATION, THE COMMITTEE ANNUALLY CONSIDERS	COMPENSATION
SURVEYS AND SALARY EXPENSE FOR COMPARABLE ORGANIZATIONS, A	S REPORTED ON
FORM 990. COMPENSATION IS DOCUMENTED USING A WRITTEN EMPLO	YMENT CONTRACT
WHICH IS UPDATED EVERY SIX MONTHS.	
FORM 990, PART VI, SECTION C, LINE 19:	
NAVOS' FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC ON	GUIDESTAR'S
WEBSITE AND BY REQUEST. NAVOS DOES NOT MAKE ITS GOVERNING	DOCUMENTS OR
CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC.	

#### SCHEDULE R (Form 990)

Part I

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

NAVOS

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2015

Open to Public Inspection

Employer identification number

91-0848698

(a)	(b)	(c)	(d)	(e)		(f)		
Name, address, and EIN (if applicable)	Primary activity	Legal domicile (state of	or Total inco	ome End-of-yea		-		
of disregarded entity		foreign country)			,	entity		
	7							
	7							
Part II Identification of Related Tax-Exempt Organizations during the tax year.	zations Complete if the organization a	answered "Yes" on Form 990	), Part IV, line 34 b	ecause it had one of	or more related tax-exe	mpt		
		T	T	T	T			
(a)	(b)	(c)	(d)	(e)	(f)	Section	<b>g)</b> 512(b)(13)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	controlled		
of related organization		foreign country)	section	status (if section 501(c)(3))	entity		tity?	
NAVOS MULTI-TREATMENT CENTER - 45-4031562				33.(6)(2))		Yes	No	
2600 SW HOLDEN STREET	LEASING AND IMPROVING REAL							
SEATTLE, WA 98126-3505	ESTATE AND OTHER ASSETS.	WASHINGTON	501(C)(3)	LINE 11A, I	NAVOS	x		
SEATTLE, WA 70120 3303	ESTATE AND OTHER ASSETS:	WASHINGTON	301(0)(3)	DINE TIA, I	NAVO5	A		
	$\dashv$							
	$\dashv$							
					<del>                                     </del>	+	+	
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For Denominary, Dodination Act Notice and the Instruction	no for Form 000	1	1		Schedule F		00) 0045	
For Paperwork Reduction Act Notice, see the Instruction	ハーラ コンコート アンコー・コング・				Scriedule i	1 (FUIII 9	シレノ ヹひ ロン	

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

			ı	1		ı			1	_	
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling	Predominant income	Share of total	Share of	Disprop	ortionate	Code V-UBI	Gener	Percenta ping ownersh
of related organization		(state or foreign	entity	(related, unrelated, excluded from tax under sections 512-514)	income	end-of-year assets	alloca	itions?			
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No.
						l					

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country)		,				Yes	No
-									
-	-								
-									
	-								

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Schedule R (Form 990) 2015 NAVOS 91-0848698 Page 3

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**b** Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)				1c		X			
d Loans or loan guarantees to or for related organization(s)				1d		Х			
e Loans or loan guarantees by related organization(s)				1e		X			
f Dividends from related organization(s)				1f		X			
g Sale of assets to related organization(s)				1g		X			
h Purchase of assets from related organization(s)				1h		X			
i Exchange of assets with related organization(s)									
j Lease of facilities, equipment, or other assets to related organization(s)				1j		X			
	j Lease of facilities, equipment, or other assets to related organization(s)								
k Lease of facilities, equipment, or other assets from related organization(s)				1k	Х				
I Performance of services or membership or fundraising solicitations for related organ	nization(s)			11		X			
m Performance of services or membership or fundraising solicitations by related organ						Х			
n Sharing of facilities, equipment, mailing lists, or other assets with related organization				1n	Х				
				10	Х				
3 ( )									
p Reimbursement paid to related organization(s) for expenses				1p		Х			
q Reimbursement paid by related organization(s) for expenses				1g		Х			
<b>4</b>									
r Other transfer of cash or property to related organization(s)				1r		Х			
s Other transfer of cash or property from related organization(s)				1s		Х			
2 If the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on the answer to any of the above is "Yes," see the instruction of the above is "Yes," and "Yes," it is the above									
	(b)		(d)						
(a)  Name of related organization	Transaction	(c) Amount involved	Method of determining amount ir	volved					
	type (a-s)		•						
1) NAVOS MULTI-TREATMENT CENTER	K	187,702.	CASH PAYMENTS						
		,							
2)									
3)									
4)									
•									
5)									
,									
6)									
32163 09-08-15	•		Schedule	R (Forr	n 990	) 2015			
				•		•			

Yes No

1a

Schedule R (Form 990) 2015 NAVOS 91-0848698 Page 4

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.?  Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner?  Yes No	(k) r Percentage ownership
	-									

■ If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this box  ■ If you are filing for an Automatic 3-Month Extension, complete only Part I for page 1).  ■ Part II Additional (Not Automatic 3-Month Extension of Time. Only file the original (no copies needed).  ■ Center filer's identifying number, see instructions.  ■ Finter filer's identifying number, see instructions.  ■ AVOS  ■ 91 – 084.86.98  ■ Social security number (SNN)  ■ Part II for page 1).  ■ Name of exempt organization or other filer, see instructions.  ■ O BOX 4642.0  ■ City, town or post office, state, and zIP code. For a foreign address, see instructions.  ■ O BOX 4642.0  □ City, town or post office, state, and zIP code. For a foreign address, see instructions.  ■ Extra Instructions.  ■ Application  ■ Return Instructions.  ■ Application Instructions.  ■ Application Instructions.  ■ Code Is For  ■ Code Is Fo	Form 886	68 (Rev. 1-2014)					Р	age 2
Note. Only complete Part II If you have already been granted an automatic 3-month extension on a previously filed Form 8898.  Part II		·	tension, c	omplete only Part II and check thi	s box			
Enter filer's identifying number, see instructions.								
Enter filer's identifying number, see instructions.	<ul><li>If you</li></ul>							
Name of exempt organization or other filler, see instructions.	Part II	Additional (Not Automatic) 3-Month E	xtension	of Time. Only file the origin	al (no co	pies need	ed).	
NAVOS Number, street, and room or suite no. If a P.O. box, see instructions.  D BOX 46420  Enter the Return code for the return that this application is for (file a separate application for each return)  Enter the Return code for the return that this application is for (file a separate application for each return)  O BOX 46420  Enter the Return code for the return that this application is for (file a separate application for each return)  O Application  Return Application  Return Application  Return Application  Form 990 or Form 990 exc  For				Enter filer's	identifyin	g number, s	ee instructi	ons
NAVOS    Number, street, and room or suite no. If a P.O. box, see instructions.	Type or	Name of exempt organization or other filer, see instru	ıctions.		Employer	identification	n number (E	IN) or
Number, steet, and room or suite no. If a P.O. box, see instructions.   Social security number (SSN)	print		01 0040600					
Number, see and room or suite for. If a P-C. Dox, see instructions.  SeatTile years and room or suite for. If a P-C. Dox, see instructions.  SeatTile years and seed on the set of the set								
Enter the Return code for the return that this application is for (file a separate application for each return)  Application Is For Code I	filing your	Number, street, and room or suite no. If a P.O. box, s	see instruct	iions.	Social se	curity numbe	r (SSN)	
Application   Return   Retu	instructions.	City, town or post office, state, and ZIP code. For a fi	oreign add	ress, see instructions.				
Application Is For Code Is Fo		P, 20110 0110						
Application Is For Code Is Fo	Enter the	Beturn code for the return that this application is for (file	e a separat	e application for each return)			0	1
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Series   Code   Is For   Code   Is Forn   Series   Code   Is Forn   Code   Is Fo	Applicat	ion	Return	Application			Re	turn
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				t be completed for Part II o		<del></del>		
Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief,	Under pen	alties of perjury, I declare that I have examined this form, includ	ding accomp		-	my knowledae	and belief.	
it is true, correct, and complete, and that I am authorized to prepare this form.	it is true, d	correct, and complete, and that I am authorized to prepare this f	orm.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,	,	
Signature ► Title ► CPA Date ►	Signature -	► Title ►	CPA		Date	<u> </u>		
Form <b>8868</b> (Rev. 1-2						Form 8	368 (Rev. 1-	2014)

Electronic Filing PDF Attachment

Report of Independent Auditors and Consolidated Financial Statements with Supplementary Information for

Navos

December 31, 2015 and 2014

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#### REPORT OF INDEPENDENT AUDITORS

Board of Directors Navos

#### **Report on the Financial Statements**

We have audited the accompanying consolidated financial statements of Navos, which comprise the consolidated statements of financial position as of December 31, 2015 and 2014, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Navos as of December 31, 2015 and 2014, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidated schedules of functional revenues and expenses for the years ended December 31, 2015 and 2014, consolidated schedules of residential treatment and supported housing for the years ended December 31, 2015 and 2014, consolidating statement of financial position, consolidating statement of operations, and consolidating statement of changes in net assets are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated April 27, 2016, on our consideration of Navos' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Navos' internal control over financial reporting and compliance.

Everett, Washington April 27, 2016

Moss adams LLP

# **CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (in thousands)**

## **ASSETS**

	Decem	ıber 31,
	2015	2014
CURRENT ASSETS		
Cash and cash equivalents	\$ 2,186	\$ 728
Patient service contracts and accounts receivable,		
net of allowance for doubtful accounts of \$2,920 and \$1,857 in 2015 and 2014, respectively	7,474	6,435
Tenant and other receivables	7,474	500
Inventory	91	86
Prepaid expenses and deposits	594	683
Current portion of note receivable	5,841	1,737
Total current assets	16,964	10,169
ASSETS LIMITED AS TO USE		
Residual receipts and replacement reserves	396	399
Temporarily restricted cash and cash equivalents	584	722
Permanently restricted cash and cash equivalents	61	61
Temporarily restricted pledges receivable,	1.4	1.4
net of allowance for uncollectibles	14	14
	1,055	1,196
LONG-TERM NOTE RECEIVABLE		4,104
PROPERTY, PLANT, AND EQUIPMENT		
Land and land improvements	7,476	7,464
Building and improvements	66,100	50,545
Furniture and equipment	11,409	10,604
Construction in progress	48	14,900
	85,033	83,513
Less accumulated depreciation	18,060	15,345
	66,973	68,168
LEVERAGE LOAN RECEIVABLE	17,206	17,206
DEBT FINANCING COSTS, NET	526	565
BENEFICIAL INTERESTS	4,162	4,376
Total assets	\$ 106,886	\$ 105,784

## LIABILITIES AND NET ASSETS

	Dec	ember 31,
	2015	2014
CURRENT LIABILITIES		_
Accounts payable	\$ 2,961	\$ 2,609
Accounts payable - construction	-	3,035
Accrued wages, benefits, and other	3,246	2,963
Deposits	64	60
Current portion of deferred revenue	983	613
Current portion of long-term debt	955	868
Total current liabilities	8,209	10,148
DEFERRED REVENUE, NET OF CURRENT PORTION	1,970	2,550
LONG-TERM DEBT, NET OF CURRENT PORTION		
Capital lease obligations	461	619
Bank loans, mortgage loans, and bond debt	44,206	41,648
	44,667	42,267
FORGIVABLE AND DEFERRED LOANS, INCLUDING		
ACCRUED INTEREST	14,492	14,673
Total liabilities	69,338	69,638
NET ASSETS		
Unrestricted	31,023	30,577
Temporarily restricted	2,302	1,132
Permanently restricted	4,223	4,437
	37,548	36,146
Total liabilities and net assets	\$ 106,886	\$ 105,784

# NAVOS CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands)

	Ye	Years Ended December 31,				
		015		2014		
REVENUES	<u> </u>					
Net patient service fees						
Medicare	\$	4,085	\$	4,101		
State Medicaid and indigent funding		6,678		6,724		
Third-party insurance		2,209		2,232		
Self-pay		221		260		
Net patient service contracts						
King County prepaid health plan		24,131		24,620		
King County evaluation & treatment		6,736		5,792		
King County carve-out services		6,522		6,224		
Other contracts		5,741		5,043		
Rent and other revenue		2,672		3,811		
Total revenues		58,995		58,807		
EXPENSES						
Staff costs		35,805		34,475		
Program expenses		2,214		2,051		
Subcontract expense		12,159		12,054		
Travel and vehicle expense		345		378		
Operating expense		2,178		2,065		
Facility expense		2,396		2,346		
Depreciation and amortization		2,757		2,327		
Interest expense		1,153		967		
Other expense		1,129		1,465		
Total expenses		60,136		58,128		
Operating (loss) income		(1,141)		679		
OTHER INCOME						
Contributions released from restriction		128		466		
Contributions and investment income		1,144		344		
Interest income		315		181		
Total other income		1,587		991		
Excess of revenues over expenses	\$	446	\$	1,670		

# **CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS (in thousands)**

	Uni	restricted_	nporarily stricted	nanently stricted	Total
NET ASSETS, December 31, 2013	\$	28,907	\$ 1,132	\$ 4,509	\$ 34,548
Excess of revenues over expenses Increase in temporarily restricted net assets Net assets released from restriction Unrealized loss on permanently restricted		1,670 - -	- 466 (466)	- - -	1,670 466 (466)
net assets			 	 (72)	 (72)
Change in net assets		1,670	 _	(72)	1,598
NET ASSETS, December 31, 2014		30,577	1,132	 4,437	 36,146
Excess of revenues over expenses Increase in temporarily restricted net assets Net assets released from restriction Unrealized loss on permanently restricted		446 - -	1,298 (128)	- - -	446 1,298 (128)
net assets			 	 (214)	 (214)
Change in net assets		446	1,170	(214)	1,402
NET ASSETS, December 31, 2015	\$	31,023	\$ 2,302	\$ 4,223	\$ 37,548

# NAVOS CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

	Years Ended December 31,			
		2015		2014
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in net assets	\$	1,402	\$	1,598
Adjustments to reconcile change in net assets				
to cash from operating activities				
Depreciation and amortization		2,757		2,327
Gain on land held for sale		-		(1,213)
Amortization of debt financing costs		39		31
Change in beneficial interests		214		72
Change in receivables, inventory, and prepaid				
expenses and deposits		(1,233)		(475)
Change in payables, accrueds and other, and deposits		(2,396)		1,831
Net cash from operating activities		783		4,171
·				<u> </u>
CASH FLOWS FROM INVESTING ACTIVITIES				
Net change in residual receipts and bond project funds		3		40
Proceeds from land held for sale		-		7,410
Payments for property, plant, and equipment		(1,562)		(18,183)
Net cash from investing activities		(1,559)		(10,733)
CASH FLOWS FROM FINANCING ACTIVITIES				
Net change in deferred revenue for purchase of				
property, plant, and equipment		(210)		(1,855)
Proceeds from restricted contributions		138		208
Net change in line of credit		-		(500)
Net change in forgivable loans		(181)		2,593
Proceeds from issuance of long-term debt		11,152		7,871
Repayment of long-term debt		(8,665)		(1,856)
Net cash from financing activities		2,234		6,461
-				
NET CHANGE IN CASH AND CASH EQUIVALENTS		1,458		(101)
CASH AND CASH EQUIVALENTS, beginning of year		728		829
CASH AND CASH EQUIVALENTS, end of year	\$	2,186	\$	728

#### Note 1 - Description of Organization

**Organization** - Navos is a private, nonprofit organization incorporated in the state of Washington in 1966 for the purpose of providing mental health services in the greater Seattle area. Navos is dedicated to helping individuals and families attain satisfying lives and give back to their communities despite having to cope with the challenges of serious emotional and mental illnesses. Navos has a history of developing pragmatic answers to the needs of clients who are the most challenging to serve.

The accompanying consolidated financial statements include the accounts of the following commonly controlled, financially interrelated nonprofit corporations:

Navos (formerly known as Highline West Seattle Mental Health) Navos Multi-Treatment Center (NMTC)

The entities above are collectively referred to as Navos or the Organization. All significant intercompany balances have been eliminated for purposes of consolidated reporting.

NMTC is a tax-exempt, nonprofit corporation organized to support Navos by leasing and improving real estate and other assets held by or acquired on behalf of Navos. NMTC serves as the operating entity in connection with the New Markets Tax Credit financing (Note 6).

**Principles of consolidation** - The consolidated financial statements include the accounts of Navos and NMTC. All intercompany amounts have been eliminated in consolidation.

**Programs** - The Organization serves adults with severe and persistent mental illness and seriously emotionally disturbed children. Navos provides a spectrum of inpatient and outpatient care to an ethnic-, age-, and gender-diverse population. Navos also serves dually diagnosed people (mental illness with chemical or alcohol dependency) and develops housing for adults with severe and persistent mental illness.

**Adult services** - Navos is recognized in Washington State as a pioneering agency incorporating recovery concepts in clinical programs to empower clients and partner with them. An evaluation of the client's needs is made including all aspects of present problems, family history, medical/mental health, and desired outcomes of treatment. A service plan is then developed. The plan identifies any advocacy needed and is periodically reviewed and updated by the client and clinical staff. Navos has developed a successful training program to develop peer counselors, and relies on these counselors to help clients achieve the goals they choose. Navos also provides supported employment, domestic violence, and chemical dependency programs for adults.

**Older adult services** - Individuals 60 and older are helped to live lives that are as satisfying and as independent as possible, despite the challenges mental illness poses. Navos serves populations in individual homes, as well as nursing homes, supported housing, and residential treatment programs.

#### **Note 1 - Description of Organization (continued)**

**Child and family services** - Qualified master's-level staff work with children/teens and their families to help overcome situations that harm or disrupt emotional growth (divorce, absent parents, trauma, and economic concerns). Therapists are trained to work with families from diverse cultures and ethnicities. Navos offers a range of therapies including play therapy for younger children, individual and group therapy for older children/teens, and family therapy.

Navos operates a consortium consisting of 18 subcontractors (many youth and family services agencies) to offer Medicaid-funded mental health services throughout King County.

**Residential treatment and supported housing** - Navos has developed and operates residential programs for children, adults, and older adults because treatment of people with severe and persistent mental illness is ineffective without safe and secure housing. Navos owns the facilities in which certain programs are operated, leases other facilities, and rents apartments from commercial landlords where appropriate. County contracts provide the principal source of funding for Navos' residential programs.

**Program for Assertive Community Treatment (PACT)** - Navos provides trans-disciplinary services to adults with mental illness who are transitioning from institutional care, including state and local hospitals and jails. This program offers intensive services with a strong outreach component over a broad geographic section of King County.

**Expanded Community Services (ECS)** - Navos provides housing and assertive community treatment for individuals with severe and persistent mental illnesses coming out of longer-term placements at Western State Hospital. Navos provides the homes and necessary staff and daily services to ensure clients' success living in the community.

**Highline Village** - Constructed on the Organization's West Seattle campus, Highline Village is owned and operated to provide housing for the Organization's clients enrolled in the ECS program described above.

**Burien Heights residences** - In 2009, Navos developed 24 townhouse apartments adjacent to its new campus in Burien, Washington. This project was funded with a grant from the state of Washington. The apartments provide housing for clients in the PACT program and are operated under an agreement with the King County Housing Authority.

**HUD apartments** - Three apartment buildings are owned and operated for the purpose of providing subsidized housing for chronically mentally ill, at-risk adults who meet federal preference guidelines for housing assistance. The HUD apartments (Conbela, Lakewood, and Valleywood) operate under HUD regulations governing the change of discontinuation of use, rent charges, and operating methods.

**Behavioral Rehabilitation Services (BRS) residential program** - The BRS residential program is licensed as a group home and provides residential services to children and adolescents.

**Children's Long-Term Inpatient Program (CLIP)** - CLIP serves 15 youth between the ages of 13 to 17 who are experiencing psychiatric symptoms.

#### **Note 1 - Description of Organization (continued)**

**Inpatient services** - The 24-hour, 7-day-per-week facility, located on Navos' West Seattle campus, cares for persons living with mental illness who are experiencing an acute psychiatric crisis requiring stabilization. The inpatient program is licensed for 76 beds. Thirty-four of these beds are operated as an evaluation and treatment unit under a contract with King County. Navos primarily serves those who are involuntarily committed because they are deemed to be in imminent danger of harm to themselves or others. A structured environment of individual patient evaluation, treatment, and discharge planning takes place with every patient. Along with psychiatric and stabilization services, Navos provides inpatient adjunctive therapies, including therapeutic groups, recreation and activities, art therapy, dance/movement therapy, psychodrama, poetry therapy, and psycho-social education.

#### Note 2 - Summary of Significant Accounting Policies

**Risk management** - Navos maintains claims-made insurance policies that provide contractual tail purchase options to insure against professional and general liability risks. The accompanying consolidated financial statements do not include any loss accruals for exposure to risk in excess of the coverage limits in effect.

**Income taxes** - The Internal Revenue Service has recognized Navos and NMTC as exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

Generally accepted accounting principles require that a tax position be recognized or derecognized based on a "more-likely-than-not" threshold. This applies to positions taken or expected to be taken in a tax return. The implementation of this accounting policy had no impact on the consolidated statements of financial position or consolidated statements of operations. Navos does not believe it has any uncertain tax positions.

**Standards of accounting and reporting -** The consolidated financial statements have been prepared on the accrual basis of accounting in conformity with generally accepted accounting principles.

**Use of estimates** - The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Cash and cash equivalents** - The Organization considers all highly liquid debt instruments purchased with an average maturity of three months or less to be cash equivalents. Cash and cash equivalents classified as assets whose use is limited are not considered cash and cash equivalents in the consolidated statements of cash flows. Cash in bank deposits may, at times, exceed federally insured limits.

**Property, plant, and equipment** - Property and equipment are recorded at cost or, if donated, at the estimated fair value at the date of donation. Navos capitalizes equipment with a value of \$1,500 or more. Depreciation is computed using the straight-line method over estimated useful lives of 3 to 40 years.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Note 2 - Summary of Significant Accounting Policies (continued)

**Debt financing costs** - Amortization of debt financing costs is computed on a straight-line basis over 25 years.

**Limited use assets** - Navos reports assets restricted for use by outside parties as limited use assets, which consist solely of pledges receivable and cash and cash equivalents.

**Net assets** - Navos reports information regarding its consolidated net assets according to three classes: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. Net assets of the restricted classes are created only by donor-imposed restrictions on their use. All other net assets, including assets whose use is limited under indenture agreements with governmental agencies, are reported as part of the unrestricted class.

Temporarily restricted net assets include cash and pledges receivable restricted for the future development of a new facility and for use in programs. All pledges receivable are due within five years. Permanently restricted net assets consist of assets received from the beneficial interests and other contributions.

**Measure of operations** - The consolidated statements of operations include operating income. Changes in unrestricted net assets that are excluded from operating income include unrestricted gifts and contributions, capital project grants, and interest income.

**Net patient service fees** - Net patient service fees are reported at the estimated net realizable amounts from patients and third-party payors for services rendered, including estimated retroactive adjustments under contracts with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

**Net patient service contracts** - Navos has a capitated services contract with the King County prepaid health plan (PHP) to provide comprehensive mental health services to eligible county residents. Under this capitation arrangement, Navos receives a fixed monthly payment per eligible participant.

**Contributions** - Navos recognizes all contributed support received as income in the period received. Contributed support is reported as unrestricted or restricted depending on the existence of donor stipulations that restrict the use of the support. However, if restrictions are fully met in the same time period in which the contribution is received, Navos reports the support as unrestricted.

**Expense allocation** - For purposes of the supplementary consolidated schedule of functional revenues and expenses, expenses that are not directly identifiable to a particular program are charged ratably to all programs benefited using management's allocation method.

Total expenses for the Highline Village program, as reported in the supplementary consolidated schedule of residential treatment and supported housing, reflect all expenses directly identifiable to the program and an allocated amount for management and administration equal to 11% of gross receipts as defined by contract.

**Reclassifications** - Certain accounts in the prior-year consolidated financial statements have been reclassified or reallocated for comparative purposes to conform to presentation in the current-year consolidated financial statements.

#### Note 2 - Summary of Significant Accounting Policies (continued)

**Subsequent events** - Subsequent events are events or transactions that occur after the consolidated statements of financial position date but before financial statements are available to be issued. The Organization recognizes in the consolidated financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the consolidated statements of financial position, including the estimates inherent in the process of preparing the consolidated financial statements. The Organization's consolidated financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the consolidated statements of financial position but arose after the consolidated statements of financial position date and before the consolidated financial statements are available to be issued.

The Organization has evaluated subsequent events through April 27, 2016, which is the date the consolidated financial statements were issued.

**Deferred revenue** - Deferred revenue, as reported in the liabilities section of the consolidated statements of financial position, includes advance rental payments received from a governmental agency acting as lessee. Deferred revenue is recognized as operating revenue ratably over the 35-year term of the agreement. The balance of deferred revenue from advance rental payments at December 31, 2015 and 2014, was \$66,197 and \$72,253, respectively. \$6,056 was recognized as earned in 2015 and 2014, and is included in rent and other revenue in the consolidated statements of operations. At December 31, 2015 and 2014, deferred revenue includes \$1,293,387 and \$1,538,243 related to the sale of the Seattle Children's Home property, respectively. The deferred revenue will be recognized over the life of a three-year \$5,800,000 note receivable that was obtained in connection with the sale of the property. Long-term deferred revenue at December 31, 2015 and 2014, also includes \$1,593,927 related to a deferred developer fee in connection with the New Markets Tax Credit financing (Note 6).

#### Note 3 - Concentrations of Economic Risk and Significant Estimates

**Net patient service revenue** - Navos derives a significant percentage of its operating revenue under various government-funded health care programs. The loss or reduction of any one of these government-funded provider contracts could impair Navos' ability to continue operations at current volumes.

The mix of net revenues from all sources was as follows (in percentages):

	2015	2014
King County contracts	74%	73%
Medicare	8%	8%
State Medicaid and indigent funding	14%	14%
Third-party insurance and self-pay	4%	4%
Other	0%	1%
	100%	100%

#### Note 3 - Concentrations of Economic Risk and Significant Estimates (continued)

Tenant subsidies, which support Navos' housing program, represent approximately 57% and 51% of total housing program revenue in 2015 and 2014, respectively.

**Patient service contracts and accounts receivable** - The Organization provides services to its patients, most of whom are local residents and either insured under public programs or indigent. The costs of providing health care services to indigent patients are partially offset by Navos' various contracts with King County, as well as indigent care service fees billed to the state of Washington. The mix of net receivables from contracts, third-party payors, and patients was as follows (in thousands):

	 2015	 2014
King County contracts	\$ 1,758	\$ 1,280
Medicare	1,686	1,618
State Medicaid and indigent funding	1,879	1,729
Third-party insurance and self-pay	 2,151	 1,808
	\$ 7,474	\$ 6,435

Allowance for doubtful accounts - Navos does not accrue interest on patient and third-party accounts receivable. Navos records an allowance for doubtful accounts on patient and third-party accounts receivable, considering several factors such as historical billing and collections data, changes in payment methodology, changes in contract, payor type, frequency of payments, level of difficulties in collections, population type, future economic conditions, and other factors. Balances are deemed delinquent after 90 days. Receivables past due 90 days or more were approximately \$2,489,000 and \$2,004,000 at December 31, 2015 and 2014, respectively. Balances that are still outstanding after reasonable and customary collection efforts are written off through a charge to the allowance for doubtful accounts and a reduction of accounts receivable.

**Estimated third-party payor settlement** - Payments received from Medicare and other third-party payors are subject to payor review and retrospective adjustment. Separately and in addition to an allowance for doubtful accounts, management accrues estimated retroactive adjustments under contracts with third-party payors. Laws and regulations governing third-party billing and payment are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term.

**Collective bargaining agreements** - At December 31, 2015, Navos had a total of approximately 600 employees. Of this total, approximately 149 are covered by a collective bargaining agreement. Navos' collective bargaining agreement expired on March 31, 2015, and a new agreement is expected to be achieved in due course.

**Beneficial interests** - Navos is named as a 5% beneficiary of a trust held for the benefit of local nonprofit organizations. The trust, which is held in perpetuity, is administered by a financial institution and provides for quarterly earnings distributions to Navos. The earnings are available for general operating purposes. Navos' interest in the trust agreement is included in permanently restricted net assets. Navos' interest in gains and losses in the trust value is recognized in the consolidated statements of changes in net assets as permanently restricted activities.

#### Note 4 - Fair Value Measurements

Navos applies the authoritative guidance of Accounting Standards Codification (ASC) 820, *Fair Value Measurements and Disclosures*, which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements.

The standard describes three levels of inputs that may be used to measure fair value:

- **Level 1** Quoted prices in active markets for identical assets or liabilities.
- **Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in inactive markets, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- **Level 3** Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following table presents the assets that are measured at fair value on a recurring basis as of December 31, 2015 and 2014, and are categorized using the three levels of the fair value hierarchy:

	Fair Value as of December 31, 2015 (in thousands)							
	Level 1 Level 2 L		evel 3	rel 3 Total				
Assets Beneficial interest in perpetual trust	\$ - \$ - \$ 4,162 \$  Fair Value as of December 31, 2014 (in thousands)					 ands)	4,162	
	Lev	vel 1	Le	vel 2	L	evel 3		Total
Assets Beneficial interest in perpetual trust	\$		\$		\$	4,376	\$	4,376

The table below reconciles the beginning and ending balance (in thousands) for Level 3 assets for the years ended December 31, 2015 and 2014:

	Perpetual Trust		
January 1, 2015 Unrealized losses	\$	4,376 (214)	
December 31, 2015	\$	4,162	
	Perpetual Trust		
	-		
January 1, 2014 Unrealized losses	-		

#### **Note 4 - Fair Value Measurements (continued)**

The following methods and assumptions were used to estimate the value of each class of assets for which it is practicable to estimate that value.

Beneficial interest in perpetual trust - The fair value of the underlying trust assets in the perpetual trust described in Note 3 is determined using information provided by the financial institution. The fair value of Navos' beneficial interest is determined based on its proportional interest in the fair value of the underlying trust assets, which are invested primarily in equity and fixed income securities. Given the perpetual nature of the trust, Navos will never have the ability to receive trust assets; therefore, it is categorized as a Level 3 fair value measurement.

Management determines the fair value measurement policies and procedures in consultation with third parties. Those policies and procedures are reassessed at least annually to determine whether the current valuation techniques are still appropriate.

The following table presents quantitative information about significant unobservable inputs used in Level 3 fair value measurements:

Name	,	Fair Value	Valuation Technique	Unobservable Inputs	Range of Input Values (Weighted Average)
Perpetual trust	\$	4,162	Market value	Navos' proportionate share of the trust assets	4.30%-5.24% (4.98%)

### Note 5 - Bank Loans, Mortgage Loans, and Bond Debt

A summary of Navos' mortgage loans and bond debt payable follows (balances in thousands):

	 2015	2014
Series 2004 Revenue Bonds, Washington Health Care Facilities	 	
Authority, due October 1, 2029, in monthly installments of		
\$22,631, including interest at rates based on the five-year Treasury		
constant maturity rate plus 2.50% (3.045% at December 31, 2015),		
and thereafter as determined by formula on each		
subsequent reset date. Bonds are secured by all corporate		
assets including a deed of trust on real estate.	\$ 2,652	2,770
Series 2010 Revenue Bonds, Washington Health Care Facilities		
Authority, due April 14, 2020, in monthly installments of \$42,057.		
The bonds bear interest at a rate of 4.52%. Bonds are secured by		
the same security agreement supporting the Series 2004 bonds.	6,463	6,666
U.S Bank Loan for the Lake Burien property, due April 1, 2022,		
in monthly installments of \$26,917. Loan bears an interest		
rate of 4.52%. Loan is secured by a deed of trust on the property.	4,731	-

# Note 5 - Bank Loans, Mortgage Loans, and Bond Debt (continued)

	2015	2014
U.S Bank Loan for the Lake Burien property, due December 31, 2017, in monthly installments of \$22,066 and a balloon payment of \$4,272,603 on the maturity date. Loan bears an interest rate of 3.06%. Loan is secured by a deed of trust on the property.	4,518	-
U.S. Bank Loan for Center of Excellence Project, due on December 29, 2019, in monthly installments of \$7,551. Loan bears an interest rate of 4.37%. Loan is secured by a deed of trust on real estate.	1,165	1,200
	,	•
U.S. Bank loan for the Brick House property, due August 21, 2016, in monthly installments of \$1,179. Loan bears an interest		
rate of 5.00%. Loan is secured by a deed of trust on real estate.	153	159
U.S. Bank promissory note, converted from a construction line of credit in 2014, due March 1, 2019, in monthly installments of \$13,342,		
including interest at 3.95%. Note is secured by all corporate assets.	2,070	2,146
NMTC CDE loans (Note 6).	23,272	23,272
Loan paid in full during 2015.	-	275
Loan paid in full during 2015.	-	2,835
Loan from State of Washington Housing Assistance Program, due in 2033, in annual installments of \$2,045, including 0% interest,		
secured by Evergreen House.	29	31
	45,053	39,354
Less current portion	847	706
	\$ 44,206	\$ 38,648

Maturities of bank loans, mortgage loans, and bond debt payable for the next five years and thereafter are as follows (in thousands):

2016	\$ 847
2017	4,997
2018	633
2019	3,396
2020	5,849
Thereafter	 29,331
	\$ 45,053

#### Note 5 - Bank Loans, Mortgage Loans, and Bond Debt (continued)

**Loan covenants** - Loan agreements with U.S. Bank place limits on the incurrence of additional borrowings and require Navos to maintain its cash accounts with U.S. Bank. The agreements also require that Navos satisfy certain measures of financial performance.

**Line of credit** - At December 31, 2015, Navos had available an open line of credit of \$3,000,000, against which there were \$0 of outstanding draws. Amounts outstanding are payable on demand and accrue interest at an annual rate equal to 2.5% plus the lender's LIBOR rate (2.86% at December 31, 2015). The interest rate will be adjusted each time the prime rate changes. The line of credit is secured by all accounts, instruments, documents, chattel paper, general intangibles, contract rights, investment property, certificates of deposit, deposit accounts, and letter-of-credit rights. The line of credit matures on August 31, 2016.

### Note 6 - New Markets Tax Credit Financing

In December 2011, Navos entered into financing arrangements with U.S. Bancorp Community Development Corporation (U.S. Bancorp), KCHA New Markets Partner 20, LLC (KCHA), WNC National Community Development Fund 9, LLC (WNC), and NDC New Markets Investments LXVIII, LLC (NDC) to fund a portion of the costs of the construction of a new mental health and wellness center in Burien, Washington (the Burien Heights campus), using the New Markets Tax Credit Program (the New Markets program.) The New Markets program is a program of the Community Development Financial Institutions Fund, a bureau of the United States Treasury. The New Markets program permits taxpayers to receive a credit against federal income taxes for making qualified equity investments in designated Community Development Entities (CDEs.)

In connection with the financing arrangements, Navos loaned \$17,206,030 (the Leverage Loan) to the Navos NMTC Investment Fund, LLC (the Investment Fund,) a wholly owned subsidiary of U.S. Bancorp, which made the qualified investment and received the related tax credits. The note bears interest at 1.075% annually, with interest-only payments during the first 10 years of the 33-year term. The note is recorded as a note receivable in the consolidated statements of financial position as of December 31, 2015 and 2014.

On December 30, 2011, NMTC borrowed \$23,502,072 from three CDEs established for the purpose of providing funds under the New Markets program (the CDE loans). At December 31, NMTC owed the following amounts to the CDEs (in thousands):

	 2015	2014	
KCHA (loans A & B)	\$ 9,800	\$	9,800
WNC (loans C & D)	7,712		7,712
NDC (loans E, F, & G)	 5,760		5,760
	\$ 23,272	\$	23,272

#### **Note 6 - New Markets Tax Credit Financing (continued)**

Each of the CDE loans has a 33-year term and bears interest at 1.202% annually with interest-only payments for the first 10 years. The disbursement of the proceeds of loan G occurred in 2012 because construction was substantially complete. The loans are secured by NMTC's subleasehold interest in the Burien Heights campus and related clinical systems.

In 2018, U.S. Bancorp may put its interest in the Investment Fund to Navos for a put price of \$1,000. If U.S. Bancorp does not exercise its put right, Navos may call U.S. Bancorp's interest in the Investment Fund for a call price equal to the fair value of that interest.

## **Note 7 - Capital Lease Obligations**

Navos leases office equipment under capital leases expiring in various years through 2019. The equipment had a cost of \$1,268,712 and \$1,268,712 and accumulated amortization of \$973,371 and \$840,793 at December 31, 2015 and 2014, respectively. Interest rates on capitalized leases vary from 4.8% to 18.8% and are imputed based on Navos' incremental borrowing rate at the inception of each lease. Future minimum lease payments for the years ending December 31 are as follows (in thousands):

2016	\$ 172
2017	141
2018	141
2019	115
Total minimum lease payments	569
Less amount representing interest	 -
Present value of net minimum lease payments	569
Less current portion	108
	\$ 461

Leases that do not meet the criteria for capitalization are classified as operating leases with related rentals charged to operations as incurred. Rent expense incurred of \$559,281 and \$541,727 for 2015 and 2014, respectively, is included in facility expense in the consolidated statements of operations.

## **Note 7 - Capital Lease Obligations (continued)**

The following is a schedule by year of future minimum payments required under operating leases as of December 31, 2015, that have initial or remaining noncancelable lease terms in excess of one year (in thousands):

2016	\$ 56
2017	24
2018	24
2019	24
2020	20
Thereafter	 760
	\$ 908

## Note 8 - Forgivable and Deferred Loans

Accrued interest on forgivable loans amounted to \$131,312 and \$118,489 at December 31, 2015 and 2014, respectively. A summary of Navos' forgivable loans is as follows (balances in thousands):

	2015		2014	
Refundable advance, Federal Home Loan Bank, subject to a 15-year recorded deed restriction on Highline Village. If terms of the deed restriction are not met, the deed restriction is removed on October 19, 2020.	\$	240	\$	240
Deferred loan payable, State of Washington Department of Community, Trade and Economic Development, bearing no interest and no repayment for 40 years, secured by P.A.L.s/Link House. Loan is payable if the property is sold, refinanced, or changes its use prior to the end of the 50-year		420		100
performance of the contract ending in 2042.		120		120
Deferred loan payable, King County, bearing no interest and no repayment for 40 years, secured by Highline Village. If terms of the note are met, the note is forgiven in full on May 20, 2045.		893		893
Deferred loan payable, State of Washington Housing Assistance Program, bearing no interest and no repayment for 50 years, secured by Fairview House. If terms of the note are met, the note is forgiven in full on December 31, 2046.		84		84
Deferred loan payable, State of Washington Department of Community, Trade and Economic Development, bearing no interest and no repayment for 50 years, secured by Hillcrest Apartments. Loan is payable if the property is sold, refinanced, or changes its use prior to November 2048, the performance contract termination date.		459		459
the performance contract termination date.		437		437

# Note 8 - Forgivable and Deferred Loans (continued)

	2015	2014
Recoverable grant, State of Washington Department of Community, Trade and Economic Development, with no expectation of repayment if the terms and conditions of the contract are met throughout the term of commitment ending June 30, 2049. The amount awarded, plus a proportional share of the appreciated value of the Burien Heights residences property, is payable if the property is sold, refinanced, or changes its use during or prior to the end of the 40-year performance of the contract, or if Navos is materially out of compliance with the terms and conditions of the low-income housing contract that governs the use of the property.	2,108	2,108
Nonrecourse interest-free loan, King County, with payment due October 31, 2059. The funds are to be used for the renovation of the Burien Heights residences. This loan is secured by a deed of trust on real estate. If the county determines Navos to be in default under this contract, King County will also be entitled to the proportionate share of the net appreciated value on the property, if any.	1,483	1,483
Deferred loan payable, City of Seattle Office of Housing, due May 23, 2055 (the maturity date), in annual installments, beginning on June 30, 2008, in an amount equal to 50% of net cash flow for the preceding calendar year, as defined in the loan agreement. Ordinary interest accrues at the rate of 1% simple interest per annum from the date of each advance of loan funds, computed on the outstanding principal balance as it exists from time to time. The outstanding principal balance shall become due in full in the event of default, as defined in the loan documents. After the initial 50-year maturity date, the loan agreement may be extended by one 25-year period, subject to all of the terms and conditions of the loan documents. If the maturity date is extended, and there has been no event of default, the note will be forgiven in an amount equal to 4% of the total principal balance and accrued and unpaid interest obligation outstanding at the original maturity date. Loan is secured by a deed of trust on Highline Village.	1,234	1,234
Deferred rent payable on the RDCC campus, King County, with no expectation of repayment if the terms and conditions of the contract are met throughout the term of commitment ending March 1, 2028. In the event of default on contract terms, the amount payable is the original award of \$235,000 less \$6,714 for each full year the contract has been in effect at the time the default becomes payable.	80	87
Deferred loan payable, King County, bearing no interest and no repayment for 25 years, secured by the Madrona Building. The amount awarded, plus a proportional share of the appreciated value of the Madrona Building property, is payable if the property is sold, refinanced, or changes its use during or prior to January 2022 or if Navos is materially out of compliance with the terms and conditions of the contract that governs the use of the property.	251	251
Deferred loan payable, King County, bearing no interest and no repayment for 50 years, secured by the Madrona Building. If terms of the note are met, the note is forgiven in full on September 15, 2049.	300	300

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# Note 8 - Forgivable and Deferred Loans (continued)

	2015	2014
Deferred loan payable, King County, bearing no interest and no repayment for 50 years, secured by the Madrona Building. The amount awarded, plus a proportional share of the appreciated value of the Madrona Building, is payable if the property is sold, refinanced, or changes its use during or prior to September 2050 or if Navos is materially out of compliance with the terms and conditions of the contract that governs the use of the property.	70	70
Deferred loan payable, State of Washington Department of Social and Health Services, for the McGraw Building bearing no interest and no repayment for 15 years ending in December 2024, unsecured. In the event of default on contract terms, the amount payable is the original prorated award of \$1,358,485 less \$7,547 for each month that the contract has been in effect at the time the default becomes payable.	713	815
Deferred loan payable, State of Washington Department of Commerce, bearing no interest and no repayment for 40 years ending on October 21, 2052, unsecured. The amount awarded, plus a proportional share of the appreciated value of the Cedarstone property, is payable if the property is sold, refinanced, or changes its use prior to the end of the 40-year performance of the contract dated March 30, 2012, or if Navos is materially out of compliance with the terms and conditions of the low-income housing contract.	1,200	1,200
Deferred loan payable, King County Department of Community and Human Services, bearing no interest and no repayment for 40 years ending on February 28, 2063, unsecured. The amount awarded, plus a proportional share of the appreciated value of the Cedarstone property, is payable if the property is sold, refinanced, or changes its use prior to the end of the 50-year performance of the contract dated March 1, 2013, or if Navos is materially out of compliance with the terms and conditions of the low-income housing contract.	1,475	1,475
Deferred loan payable, State of Washington Department of Community, Trade and Economic Development, bearing no interest and no repayment for 50 years, secured by Hillcrest Apartments. Loan is payable if the property is sold, refinanced, or changes its use prior to December 1, 2064, the performance contract termination date.	2,774	2,774
Deferred loan payable, State of Washington Department of Social and Health Services, for the Lake Burien Campus project bearing no interest and no repayment for 15 years ending in December 2025, unsecured. In the event of default on contract terms, the amount payable is the original prorated award of \$1,442,515 less \$8,014 for each month that the contract has been in effect at the time the default becomes payable.	877	962
constant has been in effect at the time the delidate becomes payable.	\$ 14,361	\$ 14,555

#### Note 9 - Collateralized Property

The following table sets forth Navos' real property as of December 31, 2015, collateral for the forgivable loans, and the respective dates on which limitations expire (in thousands):

Description	Histo	orical Cost	Date Restrictions Expire
Lakewood Apartments	\$	510	April 2023
Conbela Apartments		355	August 2023
Valleywood Apartments		544	September 2025
Endeavor House		162	March 31, 2027
Occidental House		110	March 31, 2027
Evergreen House		139	April 2, 2033
P.A.L.s/Link House		215	March 31, 2046
Fairway House		179	December 31, 2046
Burien Heights Residences		2,108	June 30, 2049
Hillcrest Apartments		880	November 1, 2049
Burien Heights Campus		7,593	June 30, 2018
Ruth Dykeman Children's Center		7,943	September 15, 2049
Highline Village		2,381	November 1, 2056
Cedarstone Apartments		2,675	October 31, 2052
Independence Bridge		2,773	December 31, 2064
			•
	\$	28,567	

#### Note 10 - Self Insurance

Navos began self-insuring for its health care benefits provided to its employees in April 2015. Employee medical and dental claims are paid by the Organization through third-party plan administrators. Employees file their claims with the administrators. The administrators pay the claims out and are reimbursed by the Organization. Expenses for self-insured health care benefits coverage totaled \$1,555,220 for the year ended December 31, 2015. The Organization accrued approximately \$88,503 at December 31, 2015, for estimated claims incurred prior to year-end and filed with the administrators after year-end.

#### Note 11 - Employee Benefit Plans

Navos maintains a 401(k) plan open to all eligible employees. The plan provides for a 100% match of up to 2% of employee compensation.

Navos is obligated under terms of its collective bargaining agreement to make payments to a union pension fund in the amount of 1.5% of total eligible earnings, plus related surcharges resulting from the plan's underfunded status. Employees who are covered by the collective bargaining agreement may make pre-tax contributions to the Organization's 401(k) plan, but are not eligible for employer match.

The employer contribution totaled \$350,729 and \$343,563 in 2015 and 2014, respectively, and is included in staff costs in the accompanying consolidated financial statements.

#### Note 12 - Charity Care

Charity care, defined by the Washington State Department of Health as inpatient care provided to documented indigent patients and excluding bad debt write-offs, was \$604,020 and \$471,004 for 2015 and 2014, respectively. These amounts are excluded from net patient service fees.

Navos also measures charity care as necessary health care services rendered to medically indigent persons, to the extent that the persons are unable to pay the patient responsibility portion of insured care or are uninsured and otherwise without resources to pay for the care, excluding uncollectible amounts arising from a patient's unwillingness to pay (bad debts).

Navos estimates that the total charity care under this broader definition was as follows:

	2015	2014		
Outpatient Inpatient	\$ 254,657 17,563,409	\$ 150,774 14,016,139		
	\$ 17,818,066	\$ 14,166,913		

The costs of providing charity care were partially offset by the Organization's various contracts with King County, including the contract for evaluation and treatment services under which the Organization was reimbursed \$6.7 million and \$5.8 million in each year for 2015 and 2014, respectively.

#### **Note 13 - Burien Heights Campus**

Navos has a 50-year land lease with the Highline School District (the School District) for the Burien Heights campus. The land lease provides that the School District may reclaim the property for use as a school in exchange for a payment equal to the fair market value of the improvements. The School District agreed to waive this right for 10 years. The financing arrangements under the New Markets program described in Note 6 include a sublease/leaseback between Navos and NMTC and, in connection with those arrangements, the School District agreed that if it reclaimed the property after the 10-year waiver, it would pay the lesser of 1) the fair market value of the improvements or 2) the CDE loans secured by the improvements. Navos guaranteed that it would reimburse the School District for any amount required to be paid in excess of the fair market value of the improvements.

#### **Note 14 - Supplemental Cash Flow Disclosures**

Interest paid (in thousands) for the years ended December 31, 2015 and 2014, was \$1,153 and \$945, respectively.

#### **Note 15 - HUD Apartments**

Navos developed three apartment projects with financing obtained under Section 202 of the National Housing Act. As required by HUD, these projects were owned by project entities existing separately from Navos. Highline West Seattle Housing Association, Inc. was incorporated in the state of Washington in 1982 to develop and operate Conbela Apartments, a 7-unit property located in Seattle, Washington, and Lakewood Apartments, an 11-unit property located in unincorporated King County, Washington. Highline West Seattle Housing Association - South County, Inc. was incorporated in Washington in 1985 to develop and operate Valleywood Apartments, an 11-unit property located in Auburn, Washington. In April 2010, Navos refinanced the HUD 202 mortgages as part of the Series 2010 Revenue Bonds used through the Washington State Healthcare Facilities Authority. In connection with the refinance, both HUD project entities were formally dissolved by their respective boards on April 26, 2010, and all assets, liabilities, and operations were transferred to Navos.

## **Note 15 - HUD Apartments (continued)**

The HUD apartments continue to operate under the terms of the Housing Assistance Plan (HAP) agreements with the HUD Federal Housing Administration and, as such, are subject to a variety of HUD regulations. Summary information regarding the financial position and cash flows related to the properties previously held by the HUD project entities is as follows (in thousands):

	December 31,			
	2	2015		014
Cash	\$	21	\$	42
Residual receipts and replacement reserves	Ψ	194	Ψ	180
Land and land improvements		212		212
Building and improvements		1,251		1,236
Furniture and equipment		184		131
Less accumulated depreciation		(1,276)		(1,260)
less decumulated depreciation		(1,270)		(1,200)
Total assets	\$	586	\$	541
Accounts payable	\$	17	\$	4
Deposits		6		5
HAP offset		9		17
Mortgage loans		790		815
Total liabilities		822		841
Net assets		(236)		(300)
Total liabilities and net assets	\$	586	\$	541
	Ye	Years Ended December 31,		
		2015		014
Change in net assets	\$	64	\$	70
Depreciation	*	16	4	40
Change in working capital		(54)		(55)
Change in reserves		(14)		(32)
Change in debt		(33)		(49)
Net change in cash		(21)		(26)
Cash, beginning of year		42		68
Cash, end of year	\$	21	\$	42

## Note 16 - Litigation

Navos is involved in litigation arising in the ordinary course of business. Based on consultation with legal counsel, management estimates that these matters will be resolved without material adverse effect on Navos' future financial position or results of operations.

# REPORT OF INDEPENDENT AUDITORS ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Directors Navos

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of Navos, which comprise the consolidated statement of financial position as of December 31, 2015, and the related consolidated statements of operations, changes in net assets, and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated April 27, 2016.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Navos' internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Navos' internal control. Accordingly, we do not express an opinion on the effectiveness of Navos' internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

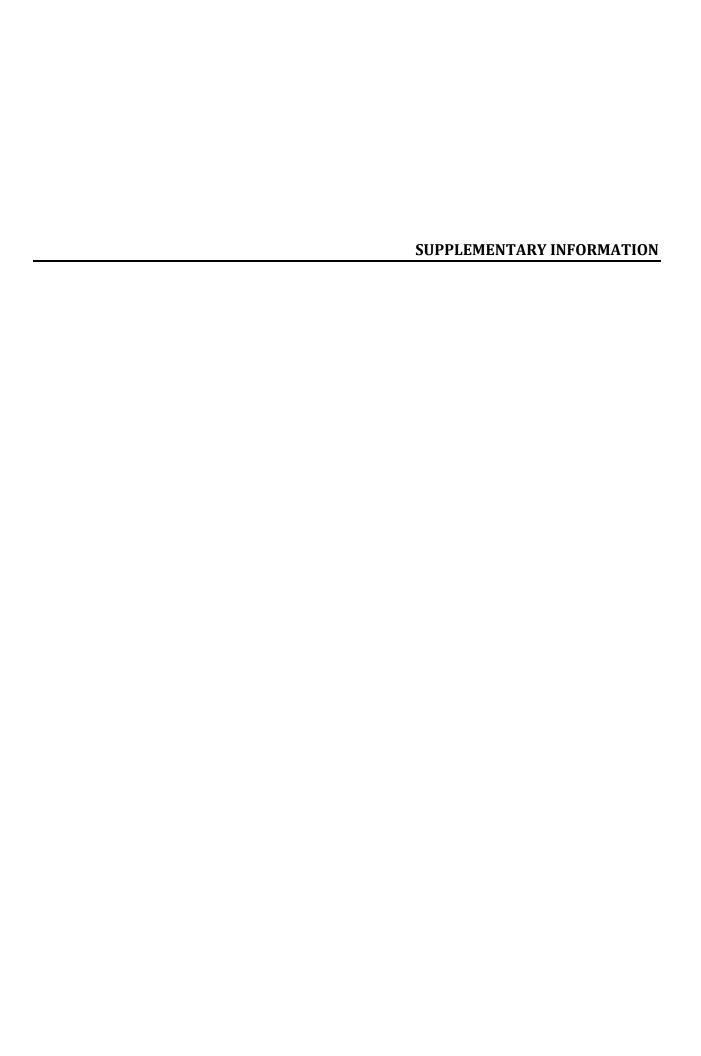
As part of obtaining reasonable assurance about whether Navos' financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Everett, Washington April 27, 2016

Joss adams LLP



NAVOS CONSOLIDATED SCHEDULE OF FUNCTIONAL REVENUES AND EXPENSES YEAR ENDED DECEMBER 31, 2015

		Outpa	atien	t and Spe	cialty	/ Health Pr	ogra	ms		Residential								
				Older	(	Child &				Treatment and				Support	Service	es		Total
		Adult		Adult		Family		Total	Su	pported Housing	In	patient	Adm	inistrative	Deve	elopment	All	Services
REVENUES																		
Net patient service fees																		
Medicare	\$	16	\$	74	\$	-	\$	90	\$	19	\$	3,976	\$	-	\$	-	\$	4,085
State Medicaid and indigent funding		316		17		15		348		8		6,322		-		-		6,678
Third-party insurance		129		53		74		256		1		1,952		-		-		2,209
Self-pay		(73)		62		33		22		155		44		-		-		221
Net patient service contracts																		
King County prepaid health plan		8,043		3,581		12,257		23,881		250		-		-		-		24,131
King County evaluation & treatment		-		-		-		-		-		6,736		-		-		6,736
King County carve-out services		1,430		296		1,333		3,059		3,204		248		11		-		6,522
Other contracts		1,316		-		720		2,036		3,454		123		128		-		5,741
Rent (including tenant subsidies) and																		
other revenue		589				28		617		1,921		4		130		-		2,672
Total revenues	\$	11,766	\$	4,083	\$	14,460	\$	30,309	\$	9,012	\$	19,405	\$	269	\$		\$	58,995
EXPENSES																		
Staff costs	\$	4,902	\$	2,166	\$	4,399	\$	11,467	\$	6,592	\$	12,652	\$	4,818	\$	276	\$	35,805
Program expenses	4	356	4	49	4	64	4	469	4	375	*	1,364	4	5	*	1	4	2,214
Subcontract expense		3,938		453		7,763		12,154		-		-		5		-		12,159
Travel and vehicle expense		28		38		32		98		117		21		107		2		345
Operating expense		298		59		210		567		253		498		768		92		2,178
Facility expense		449		13		145		607		965		353		447		24		2,396
Depreciation and amortization		583		1		361		945		445		690		677				2,757
Interest expense		561		_		169		730		85		176		162		_		1,153
Other expense		148		-		7		155		90		92		690		102		1,129
Total expenses	\$	11,263	\$	2,779	\$	13,150	\$	27,192	\$	8,922	\$	15,846	\$	7,679	\$	497	\$	60,136
OTHER INCOME	\$	277	\$	-	\$	499	\$	776	\$	432	\$	3	\$	12	\$	364	\$	1,587

NAVOS CONSOLIDATED SCHEDULE OF FUNCTIONAL REVENUES AND EXPENSES YEAR ENDED DECEMBER 31, 2014

	Outp	atien	t and Spe	cialty	/ Health Pr	ogra	ıms		Residential								
	_		Older		Child &				Treatment and				Support				Total
	 Adult		Adult	]	Family		Total	Sι	ipported Housing	Ir	npatient	Adn	inistrative	Dev	elopment	All	Services
REVENUES																	
Net patient service fees							_										
Medicare	\$ 15	\$	(8)	\$	-	\$	7	\$	16	\$	4,078	\$	-	\$	-	\$	4,101
State Medicaid and indigent funding	68		(18)		(10)		40		-		6,684		-		-		6,724
Third-party insurance	62		117		29		208		7		2,017		-		-		2,232
Self-pay	24		84		13		121		137		2		-		-		260
Net patient service contracts																	
King County prepaid health plan	6,847		3,468		11,888		22,203		271		-		2,146		-		24,620
King County evaluation & treatment	-		-		-		-		-		5,792		-		-		5,792
King County carve-out services	1,295		359		1,280		2,934		3,050		229		11		-		6,224
Other contracts	891		-		623		1,514		3,306		180		43		-		5,043
Rent (including tenant subsidies) and																	
other revenue	 267				1,630		1,897		1,795		14		100		5		3,811
Total revenues	\$ 9,469	\$	4,002	\$	15,453	\$	28,924	\$	8,582	\$	18,996	\$	2,300	\$	5	\$	58,807
EXPENSES																	
Staff costs	\$ 4,967	\$	2,092	\$	4,041	\$	11,100	\$	6,293	\$	11,764	\$	5,045	\$	273	\$	34,475
Program expenses	415		61		27		503		315		1,227		2		4		2,051
Subcontract expense	3,492		538		8,018		12,048		_		· -		6		-		12,054
Travel and vehicle expense	26		35		41		102		152		17		105		2		378
Operating expense	194		36		126		356		93		306		1,271		39		2,065
Facility expense	267		13		198		478		1,100		335		402		31		2,346
Depreciation and amortization	931		2		189		1,122		378		301		526		-		2,327
Interest expense	397		_		130		527		88		177		175		_		967
Other expense	 153		6		26		185		79		400		689		112		1,465
Total expenses	\$ 10,842	\$	2,783	\$	12,796	\$	26,421	\$	8,498	\$	14,527	\$	8,221	\$	461	\$	58,128
OTHER INCOME	\$ 240	\$	_	\$	510	\$	750	\$	6	\$	9	\$	6	\$	220	\$	991

## NAVOS CONSOLIDATED SCHEDULE OF RESIDENTIAL TREATMENT AND SUPPORTED HOUSING YEAR ENDED DECEMBER 31, 2015

					Adult	t Daeidant	ial and (	Supported	Housi	ng Programs					Res	BRS sidential grams for								
						ghline	iai ana .	опррописи	110031	HUD	(	Other				ldren &		Older Ad	lult Re	sidential l	Progra	ms		Γotal
		PACT		ECS		illage	Burie	ı Heights	Ap	partments	H	ousing		Total	Ado	lescents	M	idway	Hig	gh West		Γotal	All	Services
REVENUES								<u> </u>																
Net patient service fees		_																_				4.0		40
Medicare	\$	6	\$	3	\$	-	\$	-	\$	-	\$	-	\$	9	\$	-	\$	7	\$	3	\$	10	\$	19
State Medicaid and indigent funding		5												5				3				3		8
Third-party insurance		э		-		-		-		-		-		5		-		3 1		-		3 1		o 1
Self-pay						-		-		-		-				-		1		155		155		155
Net patient service contracts		-		-		=		-		_		=		=		=		=		133		133		133
King County prepaid health plan																								
(PHP)		_		3		_		_		_		-		3		31		216		-		216		250
King County evaluation & treatment		-		-		-		-		_		-		-		-				-				
King County carve-out services		1,392		1,141		-		-		-		-		2,533		3		19		649		668		3,204
Other contracts		35		-		-		-		-		-		35		3,419		-		-		-		3,454
Rent (including tenant subsidies)																								
and other revenue						146		122		263		934		1,465		355		20		81		101		1,921
Total revenues	\$	1,438	\$	1,147	\$	146	\$	122	\$	263	\$	934	\$	4,050	\$	3,808	\$	266	\$	888	\$	1,154	\$	9,012
EXPENSES																								
Staff costs	\$	1,001	\$	716	\$	_	\$	_	\$	9	\$	333	\$	2,059	\$	3,636	\$	246	\$	651	\$	897	\$	6,592
Program expenses	Ψ	60	Ψ	5	Ψ	_	Ψ	_	Ψ	-	Ψ	2	Ψ	67	Ψ	194	Ψ	8	Ψ	106	Ψ	114	Ψ	375
Subcontract expense		-		-		-		-		_		-		-				-						-
Travel and vehicle expense		42		24		-		-		-		9		75		34		6		2		8		117
Operating expense		28		23		-		-		35		9		95		131		8		19		27		253
Facility expense		2		2		70		50		117		553		794		66		14		91		105		965
Depreciation and amortization		-		-		61		82		21		138		302		140		3		-		3		445
Interest expense		-		-		12		-		37		36		85		-		-		-		-		85
Other expense		-		-		3		1		1_		8		13		75		-		2		2		90
Total expenses	\$	1,133	\$	770	\$	146	\$	133	\$	220	\$	1,088	\$	3,490	\$	4,276	\$	285	\$	871	\$	1,156	\$	8,922
OTHER INCOME	\$	4	\$	9	\$		\$		\$	-	\$		\$	13	\$	419	\$	-	\$		\$		\$	432

NAVOS CONSOLIDATED SCHEDULE OF RESIDENTIAL TREATMENT AND SUPPORTED HOUSING YEAR ENDED DECEMBER 31, 2014

				Resident	ial and S	Supported		Programs	 Other		Res Prog	BRS sidential grams for ildren &		Older Ad	ult Da	ridontial l	Duo avo		,	Гotal
	]	PACT	ECS	illage	Burien	1 Heights	-	rtments	ousing	Total		lescents	M	idway		h West		rotal		Services
REVENUES				- 0 -		- 8			 8											
Net patient service fees																				
Medicare	\$	8	\$ 1	\$ -	\$	-	\$	-	\$ -	\$ 9	\$	-	\$	6	\$	1	\$	7	\$	16
State Medicaid and indigent																				
funding		-	-	-		-		-	-	-		-		-		-		-		-
Third-party insurance		3	-	-		-		-	-	3		-		2		2 137		4 137		137
Self-pay Net patient service contracts		-	-	-		-		-	-	-		-		-		137		137		137
King County prepaid health plan																				
(PHP)		_	1	_		_		_	_	1		44		225		1		226		271
King County evaluation & treatment		_	-	_		_		_	_	-		-		-		-		-		-
King County carve-out services		1,192	1,187	_		_		_	_	2,379		3		14		654		668		3,050
Other contracts		-,	-,	-		-		-	-	-,		3,306		-		-		-		3,306
Rent (including tenant subsidies)												•								·
and other revenue		1	-	137		125		250	956	1,469		213		21		92		113		1,795
Total revenues	\$	1,204	\$ 1,189	\$ 137	\$	125	\$	250	\$ 956	\$ 3,861	\$	3,566	\$	268	\$	887	\$	1,155	\$	8,582
EXPENSES																				
Staff costs	\$	957	\$ 746	\$ -	\$	-	\$	7	\$ 322	\$ 2,032	\$	-,	\$		\$	631	\$	865	\$	6,293
Program expenses		12	3	-		1		-	2	18		178		9		110		119		315
Subcontract expense		- 10	37	-		-		-	12	98		46		-		2		8		152
Travel and vehicle expense Operating expense		49 19	15	-		-		3	12 4	98 41		36		6 6		10		8 16		93
Facility expense		36	3	68		37		86	606	836		162		11		91		102		1,100
Depreciation and amortization		2	-	61		83		45	137	328		47		3		-		3		378
Interest expense		-	-	13		-		38	37	88		-		-		-		-		88
Other expense		-	 -	3		1		1	 (8)	 (3)		79		-		3		3		79
Total expenses	\$	1,075	\$ 804	\$ 145	\$	122	\$	180	\$ 1,112	\$ 3,438	\$	3,944	\$	269	\$	847	\$	1,116	\$	8,498
OTHER INCOME	\$	-	\$ 8	\$ -	\$	-	\$	5	\$ _	\$ 13	\$	(7)	\$	-	\$	-	\$	-	\$	6

#### NAVOS CONSOLIDATING STATEMENT OF FINANCIAL POSITION (in thousands) DECEMBER 31, 2015

#### **ASSETS**

			avos Freatment				
	ī	Navos	enter	Elim	inations		Total
CURRENT ASSETS			 -				Total
Cash and cash equivalents	\$	2,173	\$ 13	\$	-	\$	2,186
Patient service contracts and accounts		•					
receivable, net of allowance for doubtful							
accounts of \$1,857		7,474	-		-		7,474
Tenant and other receivables		1,346	128		(696)		778
Inventory		91	-		-		91
Prepaid expenses and deposits		594	-		-		594
Current portion of note receivable		5,841	 -		-	_	5,841
Total current assets		17,519	 141		(696)		16,964
ASSETS LIMITED AS TO USE							
Residual receipts and replacement reserves		396	-		-		396
Bond project funds		-	-		-		-
Temporarily restricted cash		1	583		-		584
Permanently restricted cash		61	-		-		61
Pledges receivable, net of allowance for							
uncollectibles		14	 -		-		14
		472	583				1,055
LAND HELD FOR SALE			 -				
LONG-TERM NOTE RECEIVABLE							
PROPERTY, PLANT, AND EQUIPMENT							
Land and land improvements		7,476	-		-		7,476
Building and improvements		47,843	-		18,257		66,100
Furniture and equipment		7,931	-		3,478		11,409
Construction in progress		48	-		-		48
Assets under capital lease		21,735	 -		(21,735)		
							85,033
Less accumulated depreciation		18,060	 				18,060
		66,973					66,973
LEVERAGE LOAN RECEIVABLE		17,206	 22,314		(22,314)		17,206
DEBT FINANCING COSTS, NET		144	 382		-		526
BENEFICIAL INTERESTS		4,162	 		-		4,162
Total assets	\$	106,476	\$ 23,420	\$	(23,010)	\$	106,886

### NAVOS CONSOLIDATING STATEMENT OF FINANCIAL POSITION (in thousands) DECEMBER 31, 2015

#### LIABILITIES AND NET ASSETS

	Na	vos	Multi-	lavos Treatment enter	Elir	ninations		Total
CURRENT LIABILITIES								
Accounts payable	\$	2,926	\$	731	\$	(696)	\$	2,961
Accounts payable - construction		-		-		-		-
Accrued wages, benefits, and other		3,997		-		(751)		3,246
Deposits		64		-		-		64
Line of credit		-		-		-		-
Current portion of deferred revenue		983		-		-		983
Current portion of long-term debt	,	1,324				(369)		955
Total current liabilities		9,294		731		(1,816)		8,209
DEFERRED REVENUE, net of current portion		1,970						1,970
LONG-TERM DEBT, net of current portion								
Capital lease obligations	2	1,655		_		(21,194)		461
Mortgage loans and bond debt	2	0,934		23,272		<u>-</u>		44,206
	4	2,589		23,272		(21,194)		44,667
FORGIVABLE LOANS, including accrued interest	1	4,492						14,492
Total liabilities	6	8,345		24,003		(23,010)		69,338
NET ASSETS								
Unrestricted	3	1,606		(583)		-		31,023
Temporarily restricted		2,302		-		-		2,302
Permanently restricted		4,223		-	_			4,223
	3	8,131		(583)				37,548
Total liabilities and net assets	\$ 10	6,476	\$	23,420	\$	(23,010)	\$ :	106,886

#### NAVOS CONSOLIDATING STATEMENT OF OPERATIONS (in thousands) YEAR ENDED DECEMBER 31, 2015

	Ī	Navos	Multi-	avos Freatment enter	Elimi	inations	Total
REVENUES							
Net patient service fees							
Medicare	\$	4,085	\$	-	\$	-	\$ 4,085
State Medicaid and indigent funding		6,678		-		-	6,678
Third-party insurance		2,209		-		-	2,209
Self-pay		221		-		-	221
Net patient service contracts							
King County prepaid health plan		24,131		-		-	24,131
King County evaluation & treatment		6,736		-		-	6,736
King County carve-out services		6,522		-		-	6,522
Other contracts		5,741		-		-	5,741
Rent and other revenue		2,672					 2,672
Total revenues		58,995				<u>-</u>	 58,995
EXPENSES							
Staff costs		35,805		-		-	35,805
Program expenses		2,214		-		-	2,214
Subcontract expense		12,159		-		-	12,159
Travel and vehicle expense		345		-		-	345
Operating expense		2,178		-		-	2,178
Facility expense		2,396		-		-	2,396
Depreciation and amortization		2,744		13		-	2,757
Interest expense		1,061		280		(188)	1,153
Other expense		1,086		43			 1,129
Total expenses		59,988		336		(188)	60,136
Operating income (loss)		(993)		(336)		188	(1,141)
OTHER INCOME							
Contributions released from restriction		128		-		-	128
Contributions and investment income		1,144		-		-	1,144
Interest income		315		188		(188)	 315
Total other income		1,587		188		(188)	 1,587
Excess (deficiency) of revenues							
over expenses	\$	594	\$	(148)	\$		\$ 446

NAVOS
CONSOLIDATING STATEMENT OF CHANGES IN NET ASSETS (in thousands)
YEAR ENDED DECEMBER 31, 2015

	Navos	Navos Multi-Treatment Center	Eliminations	Total
UNRESTRICTED NET ASSETS at December 31, 2014	\$ 31,012	\$ (435)	\$ -	\$ 30,577
Excess (deficiency) of revenues over expenses	594	(148)		446
UNRESTRICTED NET ASSETS at December 31, 2015	31,606	(583)		31,023
TEMPORARILY RESTRICTED NET ASSETS at December 31, 2014	1,132	-	-	1,132
Increase in temporarily restricted net assets Net assets released from restriction	1,298 (128)	<u> </u>	<u> </u>	1,298 (128)
TEMPORARILY RESTRICTED NET ASSETS at December 31, 2015	2,302			2,302
PERMANENTLY RESTRICTED NET ASSETS at December 31, 2014	4,437	-	-	4,437
Unrealized loss on permanently restricted net assets	(214)			(214)
PERMANENTLY RESTRICTED NET ASSETS at December 31, 2015	4,223			4,223
TOTAL NET ASSETS	\$ 38,131	\$ (583)	\$ -	\$ 37,548

#### Form **8868**

(Rev. January 2014)

Department of the Treasury Internal Revenue Service

### Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 .

OMB No. 1545-1709

	re filing for an Automatic 3-Month Extension, complete					ightharpoons
<ul><li>If you a</li></ul>	re filing for an Additional (Not Automatic) 3-Month Ex	tension, c	omplete only Part II (on page 2 of	this form).		
	, , , , , , , , , , , , , , , , , , , ,		tic 3-month extension on a previous	,		
	<b>c filing</b> (e-file) . You can electronically file Form 8868 if y					
•	o file Form 990-T), or an additional (not automatic) 3-moi		•		•	
	file any of the forms listed in Part I or Part II with the exc	•	,			
Personal F	Benefit Contracts, which must be sent to the IRS in pap	er format (	see instructions). For more details o	n the elect	ronic filing of this	s form,
visit <sub>www.</sub> Part I	irs gov/efile and click on e-file for Charities & Nonorofits  Automatic 3-Month Extension of Time		submit original (no copies nee	eded).		
A corpora	tion required to file Form 990-T and requesting an auton	natic 6-mo	nth extension - check this box and o	complete		
Part I only	,					
	orporations (including 1120-C filers), partnerships, REMI ome tax returns.	ICs, and tr	usts must use Form 7004 to request	_	on of time r's identifying r	number
Type or	Name of exempt organization or other filer, see instru	ctions.			identification nu	
print						(,
•	NAVOS				91-0848	698
File by the due date for filing your	Number, street, and room or suite no. If a P.O. box, s	ee instruct	ions.	Social se	curity number (S	SN)
return. See						
instructions.	City, town or post office, state, and ZIP code. For a for SEATTLE, WA 98146-0420	oreign addi	ress, see instructions.			
Enter the	Return code for the return that this application is for (file	a separat	e application for each return)			0 1
Application	nn	Return	Application			Return
Is For		Code	Is For			Code
	or Form 990-EZ	01	Form 990-T (corporation)			07
Form 990-		02	Form 1041-A			08
	0 (individual)	03	Form 4720 (other than individual)			09
Form 990-		04	Form 5227			10
	T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
	T (trust other than above)	06	Form 8870			12
	BECKY PEVEY		Tomi core			, ,,
		стры	ייי _ פיביאייייד. די אוא ספ	1100		
• The bo	oks are in the care of > 2600 SW HOLDEN	SIKEE	ii – Shaiini, wa 30	3126		
	oks are in the care of $\blacktriangleright$ 2600 SW HOLDEN one No. $\blacktriangleright$ 206-933-7189	SIKEE		3126		
Teleph	one No. ► 206-933-7189		Fax No. 🕨			<b>→</b> □
Teleph	one No. ▶ $206-933-7189$ rganization does not have an office or place of business	s in the Un	Fax No. ▶ited States, check this box			▶ □
Telephole If the o	one No. ► $206-933-7189$ rganization does not have an office or place of business s for a Group Return, enter the organization's four digit of	s in the Un Group Exe	Fax No.   ited States, check this box mption Number (GEN)	If this is for	the whole grou	
Telepho  If the o  If this is box ▶ □  1 I recommendation	one No.   206-933-7189  rganization does not have an office or place of business of a Group Return, enter the organization's four digit of the group, check this box   uest an automatic 3-month (6 months for a corporation)	s in the Uni Group Exe and atta required t	Fax No.   ited States, check this box  mption Number (GEN)  ich a list with the names and EINs or  o file Form 990-T) extension of time	If this is for f all member until	the whole grouers the extension	
Teleph If the o If this is box If this is	one No.   206-933-7189  rganization does not have an office or place of business of a Group Return, enter the organization's four digit of the group, check this box  Lif it is for part of the group, check this box  quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016  AUGUST 15, 2016  To the exemption of the group of the group of the exemption of the group of the exemption of the group o	s in the Uni Group Exe and atta required t	Fax No. ▶ited States, check this box mption Number (GEN) ch a list with the names and EINs or	If this is for f all member until	the whole grouers the extension	
Telephi If the o If this is box   If rec  1 I rec is fo	one No.   206-933-7189  rganization does not have an office or place of business of a Group Return, enter the organization's four digit of the group, check this box   Quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016 , to file the exempor the organization's return for:	s in the Uni Group Exe and atta required t	Fax No.   ited States, check this box  mption Number (GEN)  ich a list with the names and EINs or  o file Form 990-T) extension of time	If this is for f all member until	the whole grouers the extension	
Telephi If the o If this is box   If rec  1 I rec is fo	one No.   206-933-7189  rganization does not have an office or place of business of a Group Return, enter the organization's four digit of the group, check this box  If it is for part of the group, check this box  quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016  or the organization's return for:  Z calendar year 2015 or	in the Uni Group Exe and atta required to torganiza	Fax No.   ited States, check this box  mption Number (GEN)  ich a list with the names and EINs or  o file Form 990-T) extension of time  tion return for the organization name	If this is for f all member until	the whole grouers the extension	
Telepho  If the o  If this is  box ▶   1 I rec  is fo	one No.   206-933-7189  rganization does not have an office or place of business of a Group Return, enter the organization's four digit of the group, check this box   Quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016 , to file the exempor the organization's return for:	in the Uni Group Exe and atta required to torganiza	Fax No.   ited States, check this box  mption Number (GEN)  ich a list with the names and EINs or  o file Form 990-T) extension of time  tion return for the organization name	If this is for f all member until	the whole grouers the extension	
Teleph  If the o  If this is  box ▶   1 I rec  is fo  ▶ [	one No.   206-933-7189  riganization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box   Quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016 , to file the exemplor the organization's return for:  Calendar year 2015 or tax year beginning   e tax year entered in line 1 is for less than 12 months, contains the support of the exemplor the organization or the organization of the exemplor the organization or the organization of the exemplor that the organization of the organi	in the Uni Group Exe and atta required to torganiza	Fax No.	If this is for f all member until	the whole grounders the extension The extension	
Teleph  If the o  If this is box ▶   1 I rec  is fc  ↓   2 If th	one No. ▶ 206-933-7189  rganization does not have an office or place of business of ra Group Return, enter the organization's four digit of the group, check this box ▶  quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016 , to file the exemptor the organization's return for:  X calendar year 2015 or tax year beginning  e tax year entered in line 1 is for less than 12 months, concluding the control of the	s in the Uni Group Exe and atta required to torganiza , an	Fax No.	If this is for fall member until ed above.	the whole grounders the extension The extension	
Teleph  If the o  If this is box ▶   1 I rec  is fo  ↓   2 If th  3a If th	one No. ▶ 206-933-7189  rganization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ▶  quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016 , to file the exemplor the organization's return for:  X calendar year 2015 or tax year beginning  e tax year entered in line 1 is for less than 12 months, colonization is for Forms 990-BL, 990-PF, 990-T, 4720, is application is for Forms 990-BL, 990-PF, 990-T, 4720,	s in the Uni Group Exe and atta required to torganiza , an	Fax No.	If this is for fall member until ed above.	the whole grouers the extension The extension	n is for.
Teleph  If the o  If this is box ▶   1 I rec  is fo  ▶   2 If th  3a If th  non	one No. ▶ 206-933-7189  rganization does not have an office or place of business of ra Group Return, enter the organization's four digit of the group, check this box ▶  quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016 , to file the exemplor the organization's return for:  X calendar year 2015 or tax year beginning  e tax year entered in line 1 is for less than 12 months, color change in accounting period is application is for Forms 990-BL, 990-PF, 990-T, 4720, refundable credits. See instructions.	s in the United Street	Fax No.     The state of the organization of the organization of the state	If this is for fall member until ed above.	the whole grounders the extension The extension	
Teleph  If the o  If this is box ▶   1 I rec  is fo  ↓   2 If th  3a If th  non  b If th	one No. ▶ 206-933-7189  rganization does not have an office or place of business of ra Group Return, enter the organization's four digit of the group, check this box ▶  quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016 , to file the exemplor the organization's return for:  X calendar year 2015 or tax year beginning  e tax year entered in line 1 is for less than 12 months, color change in accounting period is application is for Forms 990-BL, 990-PF, 990-T, 4720, refundable credits. See instructions.  is application is for Forms 990-PF, 990-T, 4720, or 6069	s in the United Street	Fax No.   ited States, check this box  mption Number (GEN)  ich a list with the names and EINs or  of file Form 990-T) extension of time  tion return for the organization name  d ending  on: Initial return  enter the tentative tax, less any  or refundable credits and	If this is for fall member until ed above.	the whole groupers the extension The extension	n is for.
Teleph  If the o  If this is box ▶  I I rec  is fo  I I fth  3a If th  non  b If th  estir	one No. ▶ 206-933-7189  reganization does not have an office or place of business of or a Group Return, enter the organization's four digit of the group, check this box ▶  quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016 , to file the exemplor the organization's return for:  X calendar year 2015 or tax year beginning  e tax year entered in line 1 is for less than 12 months, color change in accounting period is application is for Forms 990-BL, 990-PF, 990-T, 4720, refundable credits. See instructions.  is application is for Forms 990-PF, 990-T, 4720, or 6069 mated tax payments made. Include any prior year overp	s in the Uni Group Exe and atta required to the organiza , and the content of the	Fax No.   ited States, check this box  mption Number (GEN)  ich a list with the names and EINs or  of file Form 990-T) extension of time  tion return for the organization name  d ending  Initial return  enter the tentative tax, less any  refundable credits and  owed as a credit.	If this is for fall member until ed above.	the whole grouers the extension The extension	n is for.
Teleph  If the o  If this is box ▶   1    Irec  is fo   2    If th  3a    If th  non  b   If th  estir	one No. ▶ 206-933-7189  rganization does not have an office or place of business of ra Group Return, enter the organization's four digit of the group, check this box ▶  quest an automatic 3-month (6 months for a corporation AUGUST 15, 2016 , to file the exemplor the organization's return for:  X calendar year 2015 or tax year beginning  e tax year entered in line 1 is for less than 12 months, color change in accounting period is application is for Forms 990-BL, 990-PF, 990-T, 4720, refundable credits. See instructions.  is application is for Forms 990-PF, 990-T, 4720, or 6069	s in the Uni Group Exe and atta required to the organiza , and the content of the	Fax No.   ited States, check this box  mption Number (GEN)  ich a list with the names and EINs or  o file Form 990-T) extension of time  tion return for the organization name  d ending  Initial return  enter the tentative tax, less any  refundable credits and  owed as a credit.  In this form, if required,	If this is for fall member until ed above.	the whole groupers the extension The extension	n is for.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2014)

Form	8868 (Rev. 1-2014)					Page 2
• If yo	ou are filing for an Additional (Not Automatic) 3-Month Ex	tension, c	omplete only Part II and check this	box	<b>&gt;</b>	( <u>X</u> )
Note.	Only complete Part II if you have already been granted an a	utomatic 3	3-month extension on a previously file	ed Form 88	368.	
	ou are filing for an Automatic 3-Month Extension, comple	te only Pa	ert I (on page 1).	al /na aa	nine needed\	
Par	II Additional (Not Automatic) 3-Month E	xtension				
			Enter filer's		g number, see inst	
Type	Name of exempt organization or other filer, see instru	ctions.		Employer	identification numb	er (EIN) or
print					91-084869	R
File by t				Social se	curity number (SSN)	
filing you return. S	PO BOX 46420			Social Sec		
instructi	City, town or post office, state, and ZIP code. For a for SEATTLE, WA 98146-0420	oreign add	ress, see instructions.		·	
Enter	the Return code for the return that this application is for (file	a separat	e application for each return)			0 1
Appli	eation	Return	Application			Return
Is For		Code	Is For	matter a state		Code
Form	990 or Form 990-EZ	01	HISTORY CONTRACTOR OF THE PROPERTY OF THE PROP	Prince of the second	All the find explicit (1) and the first (1) and	-00
Form	990·BL	02	Form 1041-A			08
	4720 (individual)	03	Form 4720 (other than individual)			10
	990-PF	04	Form 5227 Form 6069			11
	990-T (sec. 401(a) or 408(a) trust)	05 06	Form 8870		·	12
	990-T (trust other than above) ! Do not complete Part II if you were not already granted			ously filed	l Form 8868.	
3101	BECKY PEVEY	a un autor				
e Th	e books are in the care of > 2600 SW HOLDEN	STREE	TT - SEATTLE, WA 98	3126		
	ephone No. ▶ 206-933-7189		Fax No. ▶			
	ne organization does not have an office or place of business	s in the Un	-			
• If t	his is for a Group Return, enter the organization's four digit	Group Exe	emption Number (GEN)	If this is fo	the whole group, c	heck this
box I		and atta	ach a list with the names and EINs of	all membe	ers the extension is	for.
4			BER 15, 2016.			
5	For calendar year 2015, or other tax year beginning		, and endin	<u>g</u>		·
6	If the tax year entered in line 5 is for less than 12 months, or	check reas	on: Initial return	Final r	eturn	
	Change in accounting period					
7	State in detail why you need the extension			C 3 MII	ED MEGECCA	DV
	ADDITIONAL TIME IS RESPECTFULI			GATH	EK NECESSA	KI_
	INFORMATION TO FILE A COMPLETE	S AND	ACCURATE RETURN.			
	If this application is for Forms 990-BL, 990-PF, 990-T, 4720	or 6069	enter the tentative tax less any			
8a	nonrefundable credits. See instructions.	, 01 0000,	citici dio terrativo ani, roso any	8a	\$	0.
ь	If this application is for Forms 990-PF, 990-T, 4720, or 6069	9. enter an	y refundable credits and estimated			
_	tax payments made. Include any prior year overpayment al					
	previously with Form 8868.			8b	\$	<u>0.</u>
C	Balance due. Subtract line 8b from line 8a. Include your p	ayment wi	th this form, if required, by using			•
	EFTPS (Electronic Federal Tax Payment System). See instr	uctions.		8c	\$	0.
			st be completed for Part II o			
Under	penalties of periory I declare that I have examined this form, include, correct, and dentitle <del>ts, and the late</del> am author 1910 to prepare this t	ding accom	panying schedules and statements, and to	the best of	my knowledge and be	tiet,
				Date	- 111/16	
Signa	ure Tille >	CPA		Date	Form 8868 (R	av 1-2014\
	( )				1 JIII 6000 (D	<u> </u>